2009 COMPREHENSIVE ANNUAL FINANCIAL REPORT



Memphis-Shelby County Airport Authority

MEMPHIS, TENNESSEE

For the Fiscal Years Ended June 30, 2009 and 2008
A COMPONENT UNIT OF THE CITY OF MEMPHIS

Memphis-Shelby County Airport Authority MEMPHIS, TENNESSEE

A COMPONENT UNIT OF THE CITY OF MEMPHIS

Comprehensive Annual Financial Report

For the Fiscal Years Ended June 30, 2009 and 2008
PREPARED BY THE FINANCE DIVISION

Memphis-Shelby County Airport Authority JUNE 30, 2009

BOARD OF COMMISSIONERS

Arnold E. Perl, Chairman

Jon K. Thompson, Vice-Chairman

Jim D. Etheridge

James J. Keras, Jr.

Herbert H. Hilliard, Sr.

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OFFICERS AND KEY STAFF MEMBERS

MEMBERS	POSITION
Larry D. Cox, A.A.E	President and Chief Executive Officer
Scott A. Brockman, A.A.E	Executive Vice President Finance and Administration, COO/Authority Treasurer
John E. Greaud, P.E.	
Sara L. Hall, J.D	
George E. Mabon, P.H.R.	
Richard V. White, A.A.E.	Vice President Properties and Business Development
Forrest B. Artz, C.P.A	
James A. Hay II	Director of Development
Mahi C. Chambers, C.P.A.	Director of Staff Services
Bobby D. Kellum	Director of Maintenance
Walter T. White, A.A.E.	Director of Operations and Public Safety

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This Section Contains the Following Subsections:

Letter of Transmittal and Exhibits

Organizational Chart

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY

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December 10, 2009

To the Board of Commissioners of the Memphis-Shelby County Airport Authority

The Comprehensive Annual Financial Report ("CAFR") of the Memphis-Shelby County Airport Authority (the "Authority") for the fiscal year ended June 30, 2009, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the Finance Division of the Authority. To the best of our knowledge and belief, and as indicated by the opinion of our independent auditors, the enclosed data of the Authority is accurate in all material respects and reported in a manner designed to present fairly the financial position, results of operations, and cash flows in accordance with U.S. generally accepted accounting principles ("GAAP"). All disclosures necessary to enable the reader to gain an understanding of the Authority's financial activities have been included.

In developing and evaluating the Authority's accounting system, consideration is given to the adequacy of internal controls. The objectives of internal control are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with GAAP. The concept of reasonable assurance recognizes that: 1) the cost of a control should not exceed the benefits likely to be derived; and 2) the evaluation of costs and benefits requires estimates and judgments by management. We believe that the Authority's internal control processes adequately safeguard assets and provide reasonable assurance that financial transactions are recorded properly.

The CAFR is presented in four sections: Introductory, Financial, Statistical and Compliance. Just prior to the Introductory Section is a list of principal officials and the table of contents. The Introductory Section includes this transmittal letter, the Authority's organizational chart and a copy of the Certificate of Achievement for Excellence in Financial Reporting awarded to the Authority by the Government Finance Officers Association of the United States and Canada for the fiscal year ended June 30, 2008. The Financial Section includes the independent auditors' report, Management's Discussion and Analysis ("MD&A") of the financial condition of the Authority, the Authority's financial statements, and supplemental schedules. The Statistical Section includes select financial and demographic information, generally presented on a multi-year basis.

Management is required by GAAP to provide a narrative introductory overview and analysis as an accompaniment to the financial statements in the form of the MD&A. This letter of transmittal should be read in conjunction with the MD&A, which is discussed in the preceding paragraph and can be found in the Financial Section of this report.

Pursuant to Article VII E. of the Agreement between the City of Memphis ("City") and the Authority dated May 26, 1970, an audit of the financial statements has been completed by the Authority's independent certified public accountants, Dixon Hughes, PLLC. The goal of the independent audit is to provide reasonable assurance that the financial statements of the Authority for the fiscal year ended June 30, 2009, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the Authority's financial statements for the fiscal year ended June 30, 2009, are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the Financial Section of this report.

The Single Audit Act of 1984 and U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, require the Authority to arrange for an annual audit in conformity with their provisions. Information related to a single audit, including the Schedule of Expenditures of Federal and State Awards, findings and recommendations, are reported in the compliance section. The independent auditors' reports on the internal control structure and compliance with applicable laws and regulations are also included in the compliance section of this report.

PROFILE OF THE MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY

The Authority is established pursuant to the Metropolitan Airport Authority Act of Tennessee and all amendments thereto. The major purposes of the Authority are to plan, establish, acquire, construct, improve and operate one or more airports within the City and Shelby County (the "County"). The Authority has the power to issue bonds to accomplish any of the purposes authorized by the Metropolitan Airport Authority Act of Tennessee. All bonds shall be payable solely from the revenues, income and charges of the Authority and such bonds shall not constitute an obligation of the City or County.

The Mayor of the City, with the Mayor of Shelby County nominating two, appoints all members of the seven-member Board of Commissioners to govern the Authority. The Memphis City Council confirms these appointments for a seven-year term. A member of the Board may be removed from office by a two-thirds vote of the Memphis City Council, but only after notice of cause for the removal has been served and the member has been granted an opportunity for a public hearing on the matter.

The Board appoints the President, who is the chief executive officer of the Authority. The President appoints, and the Board confirms, the remaining officers. These officers manage and operate the Authority's airports with a staff of approximately 300 employees, both permanent and temporary.

Based on the financial accountability the City has over the Authority, the Authority is considered a component unit of the City under the criteria set forth by the Governmental Accounting Standards Board ("GASB").

The Authority prepares an annual budget on the basis established by the 1973 General Revenue Bond Resolution dated June 15, 1973, as amended and restated, for all accounts and funds established by those agreements and resolutions, except construction and debt service funds. The annual budget serves as the foundation for the Authority's financial planning and control. All appropriations, except open project account appropriations,



lapse at the end of each fiscal year and must be reappropriated. Since there is no legal requirement to report on the budgetary basis, no budget information is presented in the accompanying financial statements.

The Authority owns Memphis International (the "Airport"), Charles W. Baker, and General DeWitt Spain Airports. Charles W. Baker Airport ("Baker") is located south of Millington, Tennessee and General DeWitt Spain Airport ("Spain") is located just north of downtown Memphis. Both Baker and Spain Airports serve general aviation and are considered reliever airports for the Airport.

The Airport occupies about 4,600 acres of land in Shelby County and is 13 miles by road southeast of downtown Memphis. The Airport is 99.9% unaffected by impassable weather and handles all types of aircraft. The Airport has four runways equipped with precision instrument landing systems suitable for use by large aircraft and a surface movement guidance system allowing the Airport to operate down to a 300 foot runway visual range. The terminal building has 85 gates to accommodate passenger aircraft and includes a Federal Inspection Station ("FIS") for clearing international flights and associated passengers.

FACTORS AFFECTING FINANCIAL CONDITION

Economic Conditions and Outlook

In 2007 the Airport continued to be the single largest economic engine in Memphis, as determined by an economic impact study conducted by the Sparks Bureau of Business and Economic Research at the University of Memphis, dated April 2009. The combined direct expenditures of its FY 2007 cargo and passenger operations and construction projects and expenditures at the Airport totaled nearly \$13.5 billion. This resulted in total output in the Memphis Metropolitan Statistical Area ("MMSA") of over \$28.6 billion, earnings of nearly \$8.0 billion and the generation of nearly 220,000 jobs. In 2007, the Airport's impact on total MMSA employment was 1 in 3 jobs, with the largest share of that impact coming from air cargo operations. It was also estimated that approximately 21% of the 2007 enplaned passengers were visitors to the Memphis area.

Five major and thirteen regional scheduled passenger airlines currently serve Memphis International Airport. In October 2008, the U.S. Department of Justice approved the acquisition of Northwest Airlines by Delta Airlines. The "new" Delta will be the world's largest airline and is expected to continue transfer hub operations at the Airport in the foreseeable future. The combination of Delta and Northwest Airlines enplanements comprise 86.4% of total enplanements at the airport.

All-cargo air carriers continue to have a significant impact at the Airport, making the Airport one of only a few dual-purpose hub airports in the country. The Airport handled a total of 4.0 million U.S. tons of cargo in 2009. Since 1991, the Airport has continually maintained its #1 ranking in the world for total air cargo handled, according to statistics reported by Airports Council International, Geneva, Switzerland. Nearly 96% of the cargo was reported as domestic. FedEx Corporation ("FedEx"), the world's largest express transportation company, is headquartered in Memphis and operates its primary overnight package sorting facility at the Airport. FedEx



continues to dominate the cargo business at the Airport, transporting approximately 98% of all cargo handled at the Airport in fiscal year 2009. This activity keeps the Airport active twenty-four hours a day.

Population and Employment

The Memphis Metropolitan Statistical Area ("MMSA") encompasses a 3,000-square-mile area comprised of Shelby, Fayette and Tipton Counties in Tennessee, Desoto County in Mississippi and Crittenden County in Arkansas. Transportation and distribution services, tourism, technology, healthcare, trade and construction help make the MMSA a richly diverse economic engine.

The MMSA population is estimated to be approximately 1,211,000 at July 1, 2008, which is up 6.6 percent from 2000. Additionally, the population for the MMSA is expected to increase to 1,314,400 by 2010. Shelby County's estimated population for 2008 is 906,825, which was 1 percent higher than the 897,500 for 2000. More population information can be found in the Statistical Section.

The Airport is the principal air carrier airport serving the MMSA with approximately 80 percent of the passengers originating their air journeys living in the MMSA.

The Airport and the Port of Memphis, as well as the seven federal highways, 15 state highways and two U. S. interstate systems (with a third one under construction) that cross the City, along with its central location in the United States, all contribute to Memphis' position as America's Distribution Center. Accordingly, transportation plays a major role in the economy of the MMSA. More metropolitan markets can be served overnight (within 600 miles) from Memphis than any other city in the central United States. Memphis offers multiple inter-modal transportation options such as air to truck or truck to air, water to truck or rail, or rail to truck. Memphis boasts the fourth busiest inland river port with enhanced inter-modal capabilities.

Visitors are also attracted to Memphis for sporting events such as the Grizzlies, a National Basketball Association team, the Redbirds, a AAA team affiliated with Major League Baseball's 2006 World Champion St. Louis Cardinals, the Autozone Liberty Bowl Football Classic and the St. Jude Golf Classic, to name a few. Gaming has developed as a major contributor to the economy of the MMSA. Tunica County, Mississippi, just 30 miles from downtown Memphis, is recognized as the third largest grossing gaming center in the country. Memphis also attracts worldwide visitors to Graceland, home of Elvis Presley, St. Jude Children's Research Center, Stax Museum of American Soul Music and the National Civil Rights Museum.

LONG TERM FINANCIAL PLANNING

Master Plan/Strategic Plan

One of the tools the Authority uses for long term planning is the Master Plan, which is updated every 7 to 10 years. This document is prepared with the input of staff, the signatory airlines and other key tenants of the Airport. The master plan specifies the physical improvements that are needed to meet projections of future demand. It consists of a technical report that specifies the logic and reasoning for proposed capital improvements as well as large scale drawings that illustrate the physical layout of the improvements. The financial implications of a master plan are very important because it serves as the basis for requesting federal funds for the



construction of capital improvements proposed in the plan. The Authority's most recent update of the Master Plan provides a flexible and cost-effective guide for the future development of Memphis International Airport through the year 2015. Capital improvements recommended by the plan are demand-driven. This means that although there are a large number of projects proposed by the plan, only those that are needed as a result of actual increase in demand will be constructed. The Authority initiated an update to this Master Plan in June 2007. This updated plan is expected to be completed in November 2009.

The Authority is also in the process of developing a comprehensive Strategic Plan, which will identify and inventory strengths and weaknesses and guide the Authority's operating, capital and financial planning for the next 5-7 years.

Multi-Year Financial Plan

The Authority also prepares Multi-Year Financial Plans, which are updated annually. This plan contains the first year of the proposed annual Operating Budget and the Capital Improvements Budget and the remaining two years reflecting fiscal projections developed through a combination of historical trends, contractual and other known commitments, anticipated changes to future revenues and expenditures and other reasonable assumptions. The Capital Improvements Budget contains not only the current fiscal year, but also the ensuing five fiscal years.

RELEVANT FINANCIAL POLICIES

Cash and Investment Management

The Authority uses a portfolio manager to help direct the investment of the Authority's funds and to provide comparative investment market information. Allowable investments are limited to those authorized by the 1988 Bond Resolution. All investments were made in compliance with their applicable resolution or bond

The Authority invests temporarily idle cash in direct obligations of or obligations guaranteed by the United States Government, obligations of specific agencies of the United States Government, New Housing Authority Bonds or Project Notes issued by public agencies or municipalities and guaranteed by the United States Government, secured negotiable certificates of deposit and secured repurchase agreements. Investments are insured, registered or held by a trustee in the Authority's name.

The Authority's primary objective under this policy is to preserve the principal of those funds within the portfolio. The portfolio is managed in such a manner that assures that funds are available as needed to meet immediate and/or future operating requirements and that it is managed to maximize the return of investments. The carrying value of all investments approximates their fair value.

Risk Management

It is the policy of the Authority to eliminate or transfer risk where possible. The Authority currently maintains approximately \$1.3 billion of total insurance coverage. For claims arising out of bodily injury or property damage at the Airport, the Authority carries approximately \$524 million of liability insurance. The Authority also has approximately \$800 million of property insurance on airport properties, which includes earthquake coverage. The Authority or its tenants, within limits and with deductibles approved by the Authority, maintain fire insurance coverage on all buildings at the airports. Contractors and lessees are required to carry certain amounts of insurance. A schedule of insurance in force at June 30, 2009, can be found in the Statistical Section of this report.

In addition to the coverage discussed above, the Authority maintains an Owner Controlled Insurance Program ("OCIP"). OCIP is a method of assuring that all contractors and subcontractors of any tier performing work at a construction project jobsite are provided insurance for Tennessee Workers' Compensation, Employers Liability and Commercial General Liability, including Completed Operations and Excess Liability. The Authority pays for the full cost of the OCIP and charges those costs back to the projects covered.

The Authority has also implemented various risk control techniques including employee safety and accident training. The Authority's general counsel reviews all contracts and leases.

Debt Management

As part of its strategic and long term financial planning, the Authority strives to ensure that financial resources are adequate to meet long-term planning objectives. In managing its debt, the Authority strives to achieve the lowest cost of capital, ensure high credit quality, assure access to the capital credit markets, preserve financial flexibility, and manage interest rate risk exposure. See Note 6 in the Financial Section for Long Term Debt information.

Pension and other Post-employment Benefits

The Authority participates in the contributory defined benefit pension plans of the City of Memphis Retirement System. A Board of Administration administers the plans under the direction of the City's Mayor. Substantially all full-time salaried employees are required to participate in one of the two plans. Hourly employees are eligible for coverage under a supplemental retirement plan based on their wages under the Federal Insurance Contribution Act ("Social Security"). The plans provide retirement benefits as well as death and disability benefits. The Authority is required to contribute at an actuarially determined rate. See Note 9 in the Financial Section for more information.

The Authority also provides a supplemental retirement benefit to all Authority employees that participate in the City of Memphis Retirement System. It is a defined contribution plan under which the Authority makes contributions on a discretionary basis. See Note 10 In the Financial Section for more information.

In addition to the pension benefits, the Authority provides 80% of the cost of certain health care and life insurance coverage to active employees and those who retire from the Authority under the provisions of the City's Retirement System. See Note 12 in the Financial Section for more information.

MAJOR INITIATIVES

Parking Garage. This project consists generally of the construction of a new 7-level, 5,743 space parking garage and support facilities including a parking office within the new garage and two toll plazas; rental car



(RAC) facilities inside the new garage and a quick turn around (QTA) surface lot; renovations and rehabilitation of the existing garage. Levels 1 and 2 of the new garage will be for the RAC facilities including 1,220 ready / return spaces, and levels 3 through 7 will provide 4,500 spaces for long-term parking. The Authority estimates the Parking Garage will be placed in service March 1, 2012. As part of the new Parking Garage, certain public access improvements will be constructed including a moving walkway from the new garage through the center of the existing garage at basement level to the terminal; reconfiguration of ramps and equipment in the existing garage to make room for the moving walkway; and improvements to existing pedestrian tunnels from the existing garage into the terminal. The estimated project cost in the Master Plan is approximately \$152 million.

Terminal B Checkpoint Expansion. This project will expand and reconfigure the existing Security Checkpoint "B" to accommodate enhanced security scanning equipment to be provided by TSA. To acquire the additional space needed the project will also include the expansion of the A-B Connector, relocation of existing retail and food service vendors, reconfiguration of existing Authority office space, and new passenger access to the baggage claim level.

Reconstruct Runway 9-27 and Associated Runways. This project will reconstruct the oldest runway on the airfield. The estimated budget included in the Master Plan is approximately \$99M. Runway 9-27 is scheduled for a November 2009 completion date. The associated taxiways are scheduled for completion approximately 18 months after the runway 9-27 is complete.

AWARDS AND ACKNOWLEDGMENTS

Certificate of Achievement

The Government Finance Officers Association of the United States and Canada ("GFOA") awarded a Certificate of Achievement for Excellence in Financial Reporting to the Authority for its comprehensive annual financial report ("CAFR") for the fiscal year ended June 30, 2008. The Authority has received a Certificate of Achievement for twenty consecutive fiscal years from 1989-2008. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparations of state and local government financial reports.



In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized CAFR, the contents of which conform to program standards. The CAFR must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement Program's requirements, and we are submitting it to GFOA for consideration.

Acknowledgements

The preparation of the financial statements would not have been possible without the efficient and dedicated services of the entire staff of the Finance Division. We would like to express our appreciation to all members of the Division for their help and contributions to its preparation.

Respectfully submitted,

Larry D. Cox, A.A.E.

President

Chief Executive Officer

Scott A. Brockman, A.A.E.

Executive Vice President Finance &

Administration

COO/Authority Treasurer

Forrest B. Artz, C.P.A.
Director of Finance
Authority Assistant Treasurer

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Certificate of Achievement for Excellence in Financial Reporting

Presented to

Memphis-Shelby County Airport Authority, Tennessee

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2008

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



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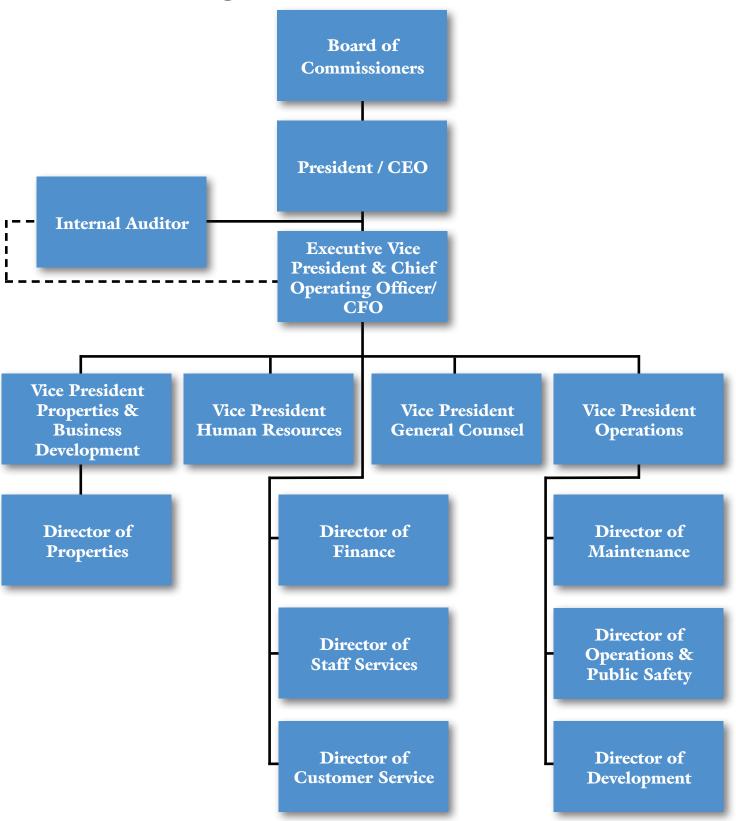
President

Executive Director



MEMPHIS - SHELBY COUNTY AIRPORT AUTHORITY

Organizational Chart





This Section Contains the Following Subsections:

Independent Auditors' Report

Financial Statements

Supplemental Schedules



Independent Auditors' Report

The Board of Commissioners and Management Memphis-Shelby County Airport Authority

We have audited the accompanying statements of net assets of the Memphis-Shelby County Airport Authority (the "Authority"), a component unit of the City of Memphis, Tennessee, as of June 30, 2009 and 2008, and the related statements of revenues, expenses, and changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Authority as of June 30, 2009 and 2008, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 10, 2009, on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.



Management's Discussion and Analysis, as listed in the table of contents, is not a required part of the financial statements, but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of this required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Authority's basic financial statements taken as a whole. The accompanying supplemental schedules as listed in the table of contents are presented for the purpose of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of federal and state awards as listed in the table of contents is presented for the purpose of additional analysis as required by OMB Circular A-133 and the State of Tennessee and is not a required part of the basic financial statements. The supplemental schedules and the schedule of expenditures of federal and state awards have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated, in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical section as listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Dixon Hughes PLIC

December 10, 2009

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY MANAGEMENT'S DISCUSSION AND ANALYSIS

JUNE 30, 2009

The following discussion and analysis of Memphis-Shelby County Airport Authority's (the "Authority") financial performance provides an introduction and overview of the Authority's financial activities for the fiscal years ended June 30, 2009 and 2008. Please read this discussion in conjunction with the Authority's basic financial statements and the notes to the basic financial statements immediately following this discussion.

All dollar amounts, except per unit data, are expressed in thousands.

OVERVIEW OF THE FINANCIAL STATEMENTS

The Authority owns and operates Memphis International Airport and two general aviation reliever airports, Charles W. Baker and General DeWitt Spain. The Authority is presented as an enterprise fund with separate accounts for each of the three airports. The accounts of the Authority are reported using the flow of economic resources measurement focus. The financial statements are prepared on the accrual basis of accounting, under which revenues are recognized when earned and expenses are recognized when incurred. All capital assets, except land, are capitalized and depreciated over their useful lives. See Note 1 of the notes to the basic financial statements for a summary of the Authority's significant accounting policies.

The *Statements of Net Assets* presents all of the Authority's assets and liabilities. The difference between assets and liabilities is reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of the Authority's financial position. However, the consideration of other non-financial factors such as changes within the airline industry may be necessary in the assessment of overall financial position and health of the Authority.

The Statements of Revenues, Expenses and Changes in Net Assets present all revenues and expenses of the Authority, regardless of when cash is received or paid, and the ensuing change in net assets.

The *Statements of Cash Flows* report how cash and cash equivalents were provided and used by the Authority's operating, capital financing and investing activities. These statements are prepared on a cash basis and present the cash received and disbursed, the net increase or decrease in cash and cash equivalents for the year and the cash and cash equivalents balance at year-end.

In addition to the basic financial statements, this report includes a section for Statistical Information. This section presents certain unaudited information related to the Authority's historical financial and non-financial operating results, bonded debt activity, capital asset activity and other demographic information.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY MANAGEMENT'S DISCUSSION AND ANALYSIS

FINANCIAL HIGHLIGHTS

- Operating revenues (\$107,952) for fiscal year 2009 decreased by approximately 3.2 percent under fiscal year 2008 operating revenues.
- Operating expenses, before depreciation and amortization of \$50,182 for fiscal year 2009 decreased by 3.3 percent compared to fiscal year 2008 operating expenses.
- The Authority's total net assets at June 30, 2009 were \$583,285. This is an increase of \$26,866 (4.8 percent) over total net assets at June 30, 2008.
- Capital assets, net of accumulated depreciation increased by \$3,572 mainly due to fiscal year 2009 net capital additions of approximately \$52,300 offset by current year change in accumulated depreciation of \$48,700.
- The Authority's total outstanding long-term bonds and notes payable, net at June 30, 2009 decreased by \$27,328 (5.2 percent) compared to June 30, 2008 due to scheduled debt service payments (principal and interest) made during fiscal year 2009.

FINANCIAL ANALYSIS

At June 30, 2009 the Authority's financial position continued to be strong with total assets of \$1,215,731, total liabilities of \$632,446 and total net assets of \$583,285. A comparative combined condensed summary of the Authority's net assets at June 30, 2009, 2008 and 2007 is as follows:

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUMMARY OF NET ASSETS

		JUNE 30,	
	2009	2008	2007
Assets:			
Current assets	\$ 172,659	\$ 196,374	\$ 187,169
Net capital assets	925,364	921,792	899,204
Other non-current assets	117,708	111,258	114,968
Total assets	1,215,731	1,229,424	1,201,341
Liabilities:			
Current liabilities	59,057	75,643	73,012
Long-term liabilities	573,389	597,362	596,642
Total liabilities	632,446	673,005	669,654
Net assets:			
Invested in capital assets, net of debt	438,852	407,677	383,985
Restricted	123,059	128,607	126,566
Unrestricted	21,374	20,135	21,136
Total net assets	\$ 583,285	\$ 556,419	\$ 531,687



Current assets at June 30, 2009 decreased by \$23,715 (12.1 percent) under current assets at June 30, 2008. This decrease was primarily due to increased capital contributions receivable and prepaid expenses of approximately \$7,000 and \$1,200, respectively, offset by reductions in cash and investments, accounts receivable and accrued interest receivable of approximately \$29,800, \$1,100 and \$1,000, respectively. The increase in capital contributions resulted from the timing of when capital expenditures were incurred (revenue recognized) and thus became eligible for the related reimbursement from the grantor agency. The increase in prepaid expenses was mainly due to higher prepaid insurance of approximately \$1,400 for the Authority's owner controlled insurance programs (OCIP) and a deposit of \$300 related to a future airport conference offset by a reduction of \$500 for property and liability prepaid insurance due to payments scheduled quarterly instead of annually. The decrease in cash and investments was mainly due to the collection of approximately \$4,700, \$2,100 and \$7,000 of Customer Facility Charges (CFC), accounts and interest receivable and capital contributions receivable, respectively, offset by capital asset expenditures during the year.

Capital assets, net of depreciation increased by \$3,572 in fiscal year 2009 over 2008 due principally to ongoing capital activities of the Authority's capital improvement program.

Non-current assets, other than capital assets, decreased by \$18,063 principally due to a decrease in investments of \$20,904 and decreased bond issue costs, net of \$908, offset by increased special facilities rent receivable of \$3,749. The reduction in investments was mainly due to the use of restricted investments for capital asset expenditures during the fiscal year 2009 offset by increased collections of capital contributions during fiscal year 2009 over fiscal year 2008. Bond issue costs decreased due to the annual amortization and recognition of related expenses. The increase in special facilities rent receivable was due to the rent accrual of \$3,749 at June 30, 2009.

Current liabilities decreased from \$75,643 in 2008 to \$59,057 in 2009. The decrease of \$16,586 (21.9) percent) is primarily due to decreases of \$11,432 and \$6,230 for construction accounts payable amounts held for others paid from restricted assets, respectively, offset by an increase of \$1,089 in accounts payable paid from unrestricted assets. The decrease in construction accounts payable and amounts due to others is due to the construction on the new TnANG base was nearly complete by fiscal year end 2009.

Long-term liabilities at June 30, 2009 were \$573,389 a decrease of \$23,973 under fiscal year 2008 (\$597,362). The decrease is mainly due to the payment of scheduled principal payments of approximately \$28,000 during fiscal year 2009 offset by increased deferred lease revenue of \$3,454. The increase in deferred lease revenue represent amounts received from FedEx Corporation to be used for future rental related to the existing TnANG facility (see Notes 5 and 14 of the Notes to the Basic Financial Statements).

The largest portion of the Authority's net assets (75.2% of total net assets for 2009) represents the investment in capital assets (e.g., land, buildings, machinery, and equipment), less related outstanding debt used to acquire those assets. The Authority uses these assets to provide services to its passengers, visitors and tenants of the airport; accordingly, these assets are not available for future spending.

Although the Authority's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from operations, since the capital assets themselves are not used to liquidate these liabilities.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUMMARY OF NET ASSETS (CONTINUED)

The Authority's restricted net assets (21.1% of total net assets for 2009) represent resources that are subject to restrictions from contributors, bond resolutions and State and Federal regulations on how they may be used. The remaining balance, unrestricted net assets of \$21,374 in 2009 compared to \$20,135 for 2008, may be used for any lawful purpose of the Authority.

The primary sources of Authority operating revenues are from landing fees, terminal area use charges, rents and concession revenues. These revenues fund the Authority's operating expenses and debt service requirements. A comparative condensed summary of the Authority's Revenues, Expenses and changes in Net Assets for the years ended June 30, 2009, 2008 and 2007 is as follows:

SUMMARY OF CHANGES IN NET ASSETS

	2009	2008	2007
Operating revenues	\$ 107,952	\$ 111,547	\$ 112,634
Operating expenses	(50,182)	(51,909)	(51,486)
Operating income before depreciation		•	<u> </u>
and amortization	57,770	59,638	61,148
Depreciation and amortization	(52,908)	(49,230)	(50,464)
Operating income	4,862	10,408	10,684
Non-operating income	16,038	18,851	12,632
Non-operating expense	(38,478)	(32,074)	(33,255)
Loss before capital contributions	(17,578)	(2,815)	(9,939)
Capital contributions	44,444	27,547	49,532
Increase in net assets	\$ 26,866	\$ 24,732	\$ 39,593

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY REVENUES

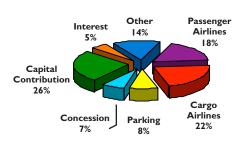
The following table presents revenue by major source for the years ended June 30, 2009, 2008 and 2007 and the pie charts show the percentage of revenues by source for the years ended June 30, 2009 and 2008. Due to the strong presence of cargo operations at Memphis International Airport (FedEx super-hub and the world's largest in total tonnage), airline revenues have been separated to reflect passenger and cargo categories.

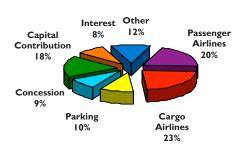
REVENUES BY MAJOR SOURCE

REVENCES BY MINJOR SOCICE	2009	2008	2007	
Operating Revenues				
Passenger Airlines				
Passenger landing fee	\$ 9,628	\$ 10,654	\$ 10,849	
Airline terminal rentals	18,566	18,859	18,095	
Airline fee payments-international charges	1,698	1,636	1,566	
Other rentals	446	527	571	
Total Passenger Airlines	30,338	31,676	31,081	
Cargo Airlines				
Cargo landing fees	27,188	28,723	29,219	
Ground rents	6,738	5,569	5,439	
Other rentals	3,721	2,642	2,837	
Total Cargo Airlines	37,647	36,934	37,495	
Non-Airline Rentals				
Concessions-terminal	5,905	7,155	6,019	
Concessions-rental car	6,199	7,330	7,741	
Public parking	11,177	12,857	12,397	
Employee parking	2,106	2,000	1,732	
Other rentals	7,295	7,472	10,052	
Total Non-Airline Rentals	32,682	36,814	37,941	
Other Revenue				
Restricted rental income	1,510	1,598	1,592	
Special facilities lease income	5,775	4,525	4,525	
Total other revenues	7,285	6,123	6,117	
Total Operating Revenues	107,952	111,547	112,634	
Non-operating Revenues				
Interest and investment income	8,251	11,977	11,138	
Customer facility charges	4,758	5,938	1,323	
Other	3,029	936	1,323	
Total Non-Operating Revenues	16,038	18,851	12,632	
	4 4 4 4	27.547	40.522	
Capital Contributions	44,444	27,547	49,532	
Total Revenues	\$ 168,434	\$ 157,945	\$ 174,798	

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY REVENUES (CONTINUED)

2009 2008





Operating revenues of \$107,952 for fiscal year 2009 decreased by \$3,595 (3.2 percent) under 2008 revenues of \$111,547. This decrease in operating revenues is primarily due to decreased landing fees (\$2,561), terminal rentals (\$1,024), parking garage revenues (\$1,680), terminal concessions (\$1,250) and rental car revenues (\$1,131), offset by increased cargo and other rentals (\$2,703) and special facilities lease income (\$1,250). Such activity was due to the residual Airport Use Agreement that requires airline revenues to be recognized to the extent necessary to pay the Authority's operating and maintenance expenses and net debt service requirements, reduced by non-airline revenues.

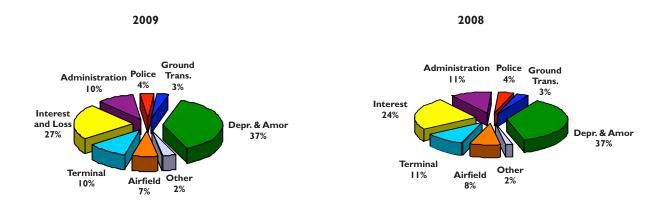
MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY EXPENSES

The following table presents expenses by cost center for the years ended June 30, 2009, 2008 and 2007 and the pie charts show the percentage of expenses by cost center for the years ended June 30, 2009, 2008 and 2007.

EXPENSES BY COST CENTER

	2009	2008	2007
Operating Expenses			
Terminal area	\$ 14,059	\$ 14,122	\$ 12,533
Airfield area	9,977	10,421	10,396
Ground transportation area	4,257	4,322	4,492
Administration area	13,697	14,668	13,852
Police and operations area	5,625	5,690	4,373
Other areas	2,567	2,686	5,840
Total operating expense	50,182	51,909	51,486
Non-operating Expense			
Interest expense	31,313	32,074	33,255
Loss on disposal of fixed assets	7,165		
Total expenses before depreciation and amortization	88,660	83,983	84,741
Depreciation and Amortization	52,908	49,230	50,464
Total Expense	\$ 141,568	\$ 133,213	\$ 135,205

EXPENSES



In 2009, the Authority's operating expenses of \$50,182 decreased under 2008 operating expenses of \$51,909 by \$1,727 (3.3 percent). The decrease was mainly due to decreased airfield costs, administration costs and field shop costs of \$444, \$971 and \$201, respectively. These decreases were primarily due to cost cutting measures implemented by management during the fiscal year. Materials and supplies and professional and contractual services were the primary targets of the expenditure cuts.

Depreciation and amortization expenses increased from \$49,230 in 2008 to \$52,908 for fiscal year 2009. This increase of \$3,678 is mainly due to greater depreciation expense related to the increase of depreciable Authority assets year over year.

Non-operating revenues for 2009 are comprised of interest income (\$8,251), customer facility charges (CFC) (\$4,758) and other revenues (\$3,029). Total non-operating revenues decreased by \$2,813 in 2009 under 2008 non-operating revenues. This decrease was mainly due to lower investment earnings of approximately \$3,700 as a result of lower cash and investment balances on hand and lower investment yields, reduced CFC collections of \$1,180 in 2009 versus 2008 due to lower activity levels offset by a one time legal settlement received of \$1,902.

Non-operating expenses are comprised of interest expenses on outstanding debt and loss on disposal of fixed assets. Fiscal year 2009 interest expense of \$31,313 decreased \$761 under fiscal year 2008 interest expense of \$32,074. This decrease in interest expense was due to scheduled payments of principal on outstanding bonds and notes; as a result, interest expense is reduced year over year. The loss on disposal of fixed assets of \$7,165 was primarily due to the reconstruction of runway 9/27 that started in April 2009; as a result, the net book value was written off and recognized as a current loss on disposal of fixed assets.

Capital contributions, comprised primarily of Federal capital grants, increased from \$27,547 in 2008 to \$44,444 in 2009, as a result of when capital expenditures were incurred (revenue recognized) and thus became eligible for the related reimbursement from the Federal government.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY CAPITAL ASSETS

The Authority's capital assets at June 30 2009, 2008 and 2007 are summarized as follows:

NET CAPITAL ASSETS

	2009	2008		2007
Avigation easements	\$ 42,324	\$ 42,324	\$	42,324
Land and improvements	162,150	161,693		161,171
Buildings	341,007	338,206		326,182
Runways, taxiways, and airfield lighting	634,269	625,201		615,642
Facilities leases to others	103,893	27,077		27,077
Roads, bridges, and fences	59,566	58,423		35,361
Equipment and utility systems	87,193	80,069		76,762
Construction in process	42,568	87,695		65,534
Total capital assets	1,472,970	1,420,688	-	1,350,053
Less accumulated depreciation and amortization	547,606	498,896		450,849
Net capital assets	\$ 925,364	\$ 921,792	\$	899,204

At the end of 2009 and 2008 the Authority had \$925,364 and \$921,792, respectively, invested in net capital assets. During 2009 the authority had additions of \$59,948 related to capital activities. This included \$457 for land acquisition and \$59,491 for runway and taxiway projects, building improvements, equipment and roads, bridges and fencing projects.

During 2009, completed projects totaling \$104,618 were transferred from construction in progress to applicable buildings and other facilities capital asset accounts. These major completed projects were related to runways, taxiways, aprons and airfield lighting (\$19,093), buildings and facilities constructed for tenants (\$79,638), roads bridges and fences (\$1,143) and equipment and utility systems (\$11,288).

The Authority's capital activities are funded through revenue bonds, Federal and State grants and airport revenues. Additional information on the Authority's capital assets is presented in Note 4 of the Notes to the Basic Financial Statements.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY DEBT ACTIVITY

The Authority's outstanding bonds and notes payable at June 30, 2009, 2008 and 2007 are summarized as follows:

2007
\$ 526,765
10,855
45,000
2,814
(2,121)
790
(29,215)
\$ 554,888

DEBT ACTIVITY (CONTINUED)

The Authority's 2009 total long-term bonds and note payable, net of \$496,580 decreased \$27,328 (5.2%) compared to 2008 total of \$523,908. The reduction in the total long-term bonds and notes payable, net outstanding was mainly due to scheduled debt service payments made during the fiscal year 2009.

In March 2008, the Authority sold \$90,375 of Airport Refunding Revenue Bonds Series 2008A at a \$2,230 premium. The bonds have fixed interest rates ranging from 3.75 percent to 5.00 percent and maturity dates from March 1, 2009 through March 1, 2016. Certain net proceeds and net debt service funds were used to refund all outstanding Series 1999 A and B revenue bonds.

Notes Payable were issued to finance the purchase of replacement shuttle buses for transporting passengers to and from the public parking lots and employees to and from the employee parking lot on Democrat Road to the terminal complex. The notes are renewable on an annual basis and bear interest at a rate of Prime minus 1.75%. Debt service payments will come from revenues generated by the respective parking operations. The Authority has a line of credit of \$10,000, the amount available for draw down is reduced by the \$318 outstanding at June 30, 2009.

The Authority has obtained a \$45,000 revolving line of credit with a bank. The purpose for this line of credit is to provide temporary funding for the reconstruction of runway 9/27 and improvements to taxiways alpha and victor. At June 30, 2009, the Authority had not drawn on this line of credit. Future draw downs, if any, will be repaid with Federal grant reimbursements received by the Authority.

More detailed information related to long-term debt can be found in Note 6 of the Notes to the Basic Financial Statements.

DEBT SERVICE COVERAGE

Airport revenue bond resolution covenants require that revenues available to pay debt service, as defined in the bond resolution, are equal to a minimum of 125% of the debt service on airport revenue bonds and 100% of the combined debt service on the airport revenue bonds and the City of Memphis general obligation bonds. Coverage ratios for the years 2009, 2008 and 2007 are as follows:

COVERAGE RATIO

	FY 2009	FY 2008	FY 2007
Airport Revenue Bonds	129%	135%	137%
Airport Revenue and General Obligation Bonds	124%	129%	128%

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY AIRPORT ACTIVITIES AND HIGHLIGHTS (CONTINUED)

During fiscal year 2009, 10,040,952 passengers traveled through the Airport, a decrease of 7.9 percent under the 10,906,304 passengers in fiscal year 2008. Additionally, aircraft landed weight, decreased from 26,792,837 per thousand pound units in 2008 to 25,883,320 per thousand pound units in 2009. These decreases were realized with a slight decrease in 2009 aircraft operations of 319,170 compared to 2008 aircraft operations of 330,226.

Air Cargo activity remained strong in spite of significant challenges within the national and world economies. Memphis remained the world's largest cargo airport with approximately 4.1 and 4.2 million U.S. tons of total cargo in 2009 and 2008, respectively.. Cargo activity at the Airport is dominated by FedEx Express, which has its corporate headquarters and operates its worldwide super-hub from Memphis.

The Authority's Airport Use and Lease Agreement, in effect with five airlines known collectively as the signatory airlines, establishes the rates and charges methodology for the signatory airlines and their affiliates each year. The existing agreement was extended and will remain in effect until a new agreement is negotiated. Landing fees and rates for non-signatory and non-scheduled airlines are assessed at 125% and 150%, respectively, of the signatory rates.

RATES AND CHARGES

SIGNATORY AIRLINE RATES AND CHARGES	FISC	CAL YEAR 2010	FISCAL YEAR 2009			L YEAR 008	FISCAL 200	
Terminal Average Square								
Foot Rate	\$	33.54	\$	32.97	\$ 3	32.97	\$	31.20
Cargo Building Square Foot Rate	2	26.12		26.12	2	23.18		21.23
Aircraft Loading Position								
Rate-per lineal foot		52.29		47.03	5	52.49		52.08
Signatory Landing Fee-per								
1,000 lbs. unit	\$	1.41	\$	1.42	\$	1.47	\$	1.50

Cost per enplaned passenger is a measure used by the airline industry to reflect the relative costs a passenger airline pays to operate at an airport based upon the number of enplaned passengers for that airport. That measure, however, is not exact for comparison, as not all airports calculate the number in the same way and cautions should be taken when comparing individual or groups of airports.

COST PER ENPLANED PASSENGER

	2009	2008	2007
Average Cost Per Enplaned Passenger ⁽¹⁾	\$ 4.73	\$ 4.66	\$ 4.68
Average Cost Per Enplaned Passenger			
plus supplemental rent	\$ 5.76	\$ 5.59	\$ 5.61
Average Cost Per Enplaned Passenger			
plus supplemental rent and FIS fees	\$ 6.10	\$ 5.90	\$ 5.91

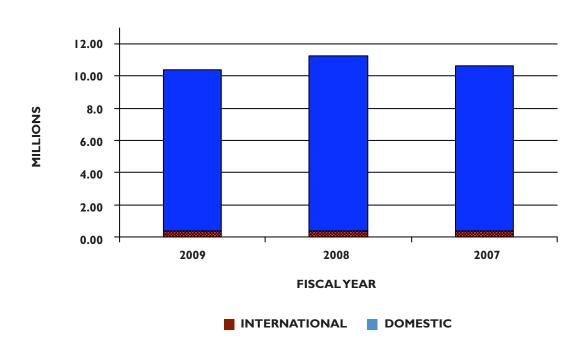
⁽¹⁾Since Northwest Airlines and some charters are subject to Federal Inspection Station (FIS) fees related to international travel, the cost per enplaned passenger analysis is expanded to show detail including and excluding FIS fees.

AIRPORT ACTIVITIES AND HIGHLIGHTS (CONTINUED)

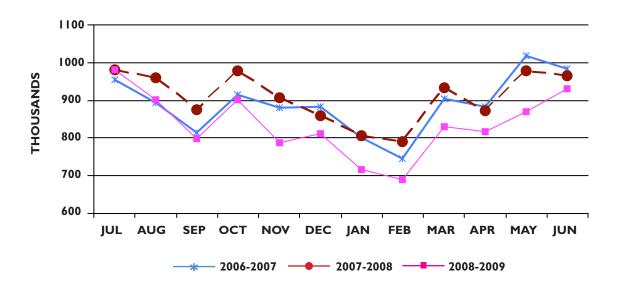
Selected statistical information about total passengers, total cargo, aircraft landed weight, and air carrier movements for the past three years is presented in the table and graphs below.

		TOTAL CARGO	AIRCRAFT	
	TOTAL	HANDLED	LANDED WEIGHT	AIR CARRIER
FISCAL YEAR	PASSENGERS	(U.S. TONS)	(1000 POUND UNITS)	MOVEMENTS
2009	10,040,952	3,982,852	25,883,319	319,170
2008	10,906,304	4,182,784	26,792,837	330,226
2007	10,674,667	4,185,008	26,565,330	334,804

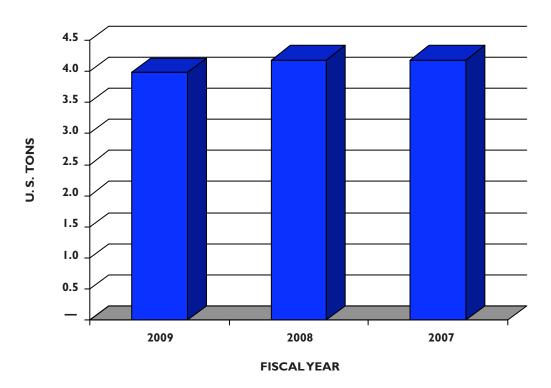
TOTAL PASSENGERS



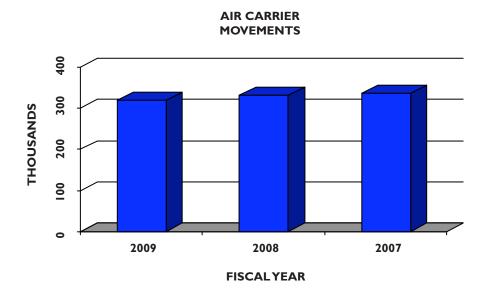
MONTHLY PASSENGERS



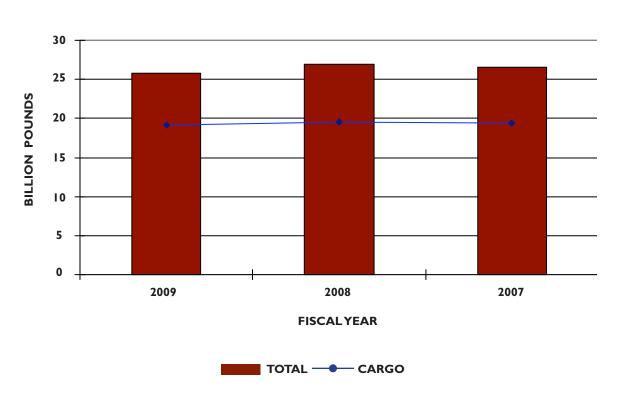
CARGO HANDLED







LANDED WEIGHTS



MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY FUTURE OUTLOOK

In October 2008 the Justice Department approved the merger between Delta Air Lines and Northwest Airlines with the new airline called Delta. The combining of the two airlines will take 12 to 18 months with a combined operating certificate expected by late 2009 or early 2010. The "new" Delta is the world's largest airline with approximately 75,000 employees, 770 mainline jets and 375 world wide destinations. The impact on Memphis is positive with new nonstop fiscal year 2009 service scheduled for Salt Lake City and New York City–JFK. Additionally, Delta plans to replace selected regional jet flights with mainline equipment.

The Airport continues to work with its existing passenger airline partners and other carriers not currently serving Memphis to identify new markets and air service enhancements.

Cargo operations continue to remain strong and all information indicates that FedEx will continue its history of stability within the industry and at the Airport. Additionally, the recent completion of the new Tennessee Air National Guard ("TnANG") base on the southeast of the airport has allowed TnANG to relocate from their prior 103 acre site that lies within the FedEx hub operation area. The Airport has negotiated a new long-term lease with FedEx that includes this 103 acres as it provides additional future growth potential for FedEx.

There are distinct operational and financial advantages of having both a passenger and cargo hub. From an operational standpoint, the Airport boasts four runways with advanced technology to allow continued flight operations in severe weather conditions. Financially, many of the costs of operating the Memphis airport system are decentralized and are not borne individually by either hub carrier. No assurance can be given as to the levels of aviation activity which will be achieved at the Airport in future fiscal years.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Authority's finances for all those with an interest in its finances. Questions concerning any of the information should be addressed to the Chief Financial Officer, Memphis-Shelby County Airport Authority, 2491 Winchester Road, Suite 113, Memphis, Tennessee 38116-3856.



MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY STATEMENTS OF NET ASSETS

JUNE 30, 2009 AND 2008 (\$ IN THOUSANDS)

	2009	2008
ASSETS		
CURRENT ASSETS		
UNRESTRICTED ASSETS		
Cash and cash equivalents	\$ 5,120	\$ 2,972
Investments	18,591	14,830
Accounts receivable	7,571	6,961
Accrued interest receivable	60	504
Materials and supplies inventory	1,641	1,676
Prepaid expenses	2,183	942
Grants receivable	52	4
Total current unrestricted assets	35,218	27,889
RESTRICTED ASSETS		
Cash	9,035	29,312
Investments	109,158	124,659
Account receivable		1,739
Accrued interest receivable	1,645	2,205
Capital contributions receivable	17,603	10,570
Total current restricted assets	137,441	168,485
TOTAL CURRENT ASSETS	172,659	196,374
NON-CURRENT ASSETS		
UNRESTRICTED ASSETS		
Investments	2,131	7,620
mivestments	2,131	7,020
RESTRICTED ASSETS		
Investments	74,700	65,602
Special facilities rent receivable	34,762	31,013
Total non-current restricted assets	109,462	96,615
CAPITAL ASSETS		
Land and improvements	162,150	161,693
Avigation easements	42,324	42,324
Depreciable capital assets (less accumulated	12,021	12,021
depreciation of \$547,606 and \$498,896)	678,322	630,080
Construction in progress	42,568	87,695
Total capital assets, net	925,364	921,792
BOND ISSUE COSTS (less accumulated amortization of	723,304	721,772
\$7,087 and \$6,179)	6,115	7,023
TOTAL NON-CURRENT ASSETS	1,043,072	1,033,050
TOTAL ASSETS	\$1,215,731	\$1,229,424
	Ψ1,210,701	Ψ1,227,727

See notes to basic financial statements.

	2009	2008
LIABILITIES		
CURRENT LIABILITIES		
Payable from unrestricted assets:		
Accounts payable	\$ 4,896	\$ 3,807
Accrued expenses	1,647	1,707
Current portion – compensated absences	131	316
Total payable from unrestricted assets	6,674	5,830
Payable from restricted assets:		
Construction contracts payable	10,341	21,773
Funds held for others	3,129	9,359
Accrued interest payable	9,995	10,161
Current maturities of long-term debt	28,918	28,520
Total payable from restricted assets	52,383	69,813
TOTAL CURRENT LIABILITIES	59,057	75,643
NON-CURRENT LIABILITIES		
Deferred lease revenue	76,175	72,721
Compensated absences	634	733
Bonds and notes payable	496,580	523,908
TOTAL NON-CURRENT LIABILITIES	573,389	597,362
TOTAL LIABILITIES	\$ 632,446	\$ 673,005
NET ASSETS		
Invested in capital assets, net of related debt	\$ 438,852	\$ 407,677
Restricted for:	,	,
Capital acquisition	123,059	128,607
Unrestricted	21,374	20,135
TOTAL NET ASSETS	\$ 583,285	\$ 556,419

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS YEARS ENDED JUNE 30, 2009 AND 2008 (\$ IN THOUSANDS)

	2009	2008
OPERATING REVENUES		
Airfield	\$ 44,712	\$ 46,875
Terminal building	29,123	29,929
Ground transportation	20,970	23,740
Other aviation areas	5,409	4,473
Non-aviation areas	7,738	6,530
Total operating revenues	107,952	111,547
OPERATING EXPENSES		
Airfield	9,977	10,421
Terminal building	14,059	14,122
Ground transportation	4,257	4,322
General administration	13,697	14,668
Police	5,625	5,690
Field shop	1,618	1,819
Other aviation areas	204	143
Non-aviation areas	745	724
Total operating expenses before depreciation and amortization	50,182	51,909
DEPRECIATION AND AMORTIZATION	52,908	49,230
OPERATING INCOME	4,862	10,408
NON-OPERATING REVENUES (EXPENSES)		
NON-OPERATING REVENUES (EXPENSES) Interest and investment income	8,251	11.977
Interest and investment income	8,251 (31,313)	11,977 (32,074)
Interest and investment income Interest expense	(31,313)	(32,074)
Interest and investment income Interest expense Customer facility charges	(31,313) 4,758	(32,074) 5,938
Interest and investment income Interest expense Customer facility charges Operating grants	(31,313) 4,758 1,127	(32,074)
Interest and investment income Interest expense Customer facility charges	(31,313) 4,758	(32,074) 5,938 867
Interest and investment income Interest expense Customer facility charges Operating grants (Loss) Gain on disposal of capital assets	(31,313) 4,758 1,127 (7,165)	(32,074) 5,938 867
Interest and investment income Interest expense Customer facility charges Operating grants (Loss) Gain on disposal of capital assets Other Total non-operating revenues (expenses)	(31,313) 4,758 1,127 (7,165) 1,902 (22,440)	(32,074) 5,938 867 69 (13,223)
Interest and investment income Interest expense Customer facility charges Operating grants (Loss) Gain on disposal of capital assets Other Total non-operating revenues (expenses) LOSS BEFORE CAPITAL CONTRIBUTIONS	(31,313) 4,758 1,127 (7,165) 1,902 (22,440) (17,578)	(32,074) 5,938 867 69 (13,223) (2,815)
Interest and investment income Interest expense Customer facility charges Operating grants (Loss) Gain on disposal of capital assets Other Total non-operating revenues (expenses)	(31,313) 4,758 1,127 (7,165) 1,902 (22,440)	(32,074) 5,938 867 69 (13,223)
Interest and investment income Interest expense Customer facility charges Operating grants (Loss) Gain on disposal of capital assets Other Total non-operating revenues (expenses) LOSS BEFORE CAPITAL CONTRIBUTIONS CAPITAL CONTRIBUTIONS	(31,313) 4,758 1,127 (7,165) 1,902 (22,440) (17,578) 44,444	(32,074) 5,938 867 69 (13,223) (2,815) 27,547

See notes to basic financial statements.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY STATEMENTS OF CASH FLOWS

YEARS ENDED JUNE 30, 2009 AND 2008 (\$ IN THOUSANDS)

	2009	2008
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash received from customers	\$ 102,953	\$ 108,388
Cash paid to suppliers for goods and services	(27,636)	(28,427)
Cash paid to employees for services	(23,007)	(21,499)
Net cash provided by operating activities	52,310	58,462
CASH FLOWS FROM NON-CAPITAL FINANCING		
Operating grants received	1,079	883
CASH FLOWS FROM CAPITAL AND RELATED		
FINANCING ACTIVITIES		
Proceeds from the sale of capital assets		182
Acquisition and construction of capital assets	(74,169)	(72,890)
Reimbursements from other governments and entities	(397)	38,341
Reserve cash used in bond refunding		(4,432)
Principal paid on long-term debt, notes payable and capital leases	(28,202)	(28,672)
Interest paid on long-term debt	(30,207)	(30,998)
Capital contributions received	37,411	23,997
Customer facility charges	4,758	5,938
Settlements	1,902	,
Net cash used in capital and related financing activities	(88,904)	(68,534)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of investment securities	(156,584)	(159,372)
Proceeds from sales and maturities of investment securities	165,313	157,880
Interest and dividends on investments	8,657	8,526
Net cash provided by investing activities	17,386	7,034
	17,000	7,001
NET DECREASE IN CASH AND		
CASH EQUIVALENTS	(18,129)	(2,155)
CASH AND CASH EQUIVALENTS		
BEGINNING OF YEAR	32,284	34,439
END OF YEAR	\$ 14,155	\$ 32,284
CASH AND CASH EQUIVALENTS, END OF YEAR		
CONSIST OF		
Unrestricted cash and cash equivalents	5,120	2,972
Restricted cash	9,035	29,312
	\$ 14,155	\$ 32,284

See notes to basic financial statements.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY STATEMENTS OF CASH FLOWS (CONTINUED)

YEARS ENDED JUNE 30, 2009 AND 2008 (\$ IN THOUSANDS)

	2009	2008
RECONCILIATION OF OPERATING INCOME TO NET CASH		
PROVIDED BY OPERATING ACTIVITIES		
Operating income	\$ 4,862	\$ 10,408
Adjustments to reconcile operating income to net cash provided		
by operating activities:		
Depreciation and amortization	52,908	49,230
Disposal of property and equipment		
Provision for uncollectible accounts receivable	15	22
(Increase) decrease in assets:		
Receivables	(4,374)	(2,391)
Materials and supplies inventory	35	(7)
Prepaid expenses	(1,241)	1,163
Increase (decrease) in liabilities:		
Accounts payable	165	121
Accrued expenses	(60)	(84)
Net cash provided by operating activities	\$ 52,310	\$ 58,462

NON-CASH INVESTING ACTIVITIES

Investments increased by \$1,181 and \$1,402 in 2009 and 2008, respectively, due to the change in fair value.

NON-CASH CAPITAL AND RELATED FINANCING ACTIVITIES

During fiscal year 2008, the net proceeds of \$92,605 from revenue refunding bonds were sent directly to the escrow agent for defeasance of debt and thus did not result in a cash flow to the Authority.

JUNE 30, 2009 AND 2008 (\$ IN THOUSANDS)

1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- A. Organization The Memphis-Shelby County Airport Authority (the "Authority") is a body politic and corporate of the State of Tennessee, created in 1969 pursuant to the Metropolitan Airport Authority Act. The Authority is governed by a seven-member Board of Commissioners (the "Board"), who is appointed by the Mayor of the City of Memphis (the "City"), with two members nominated by the Mayor of Shelby County (the "County"). The Memphis City Council confirms all members. The Authority owns and operates the Memphis International Airport (the "Airport") and two general aviation reliever airports Charles W. Baker Airport and General DeWitt Spain Airport.
- **B.** Reporting Entity The Governmental Accounting Standards Board ("GASB") Statement No. 14, *The Reporting Entity*, defines the governmental financial reporting entity as the primary government, organizations for which the primary government is "financially accountable," and other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

"Financial Accountability" is the benchmark for determining which organizations are component units of a primary government. Financial accountability exists when a primary government has appointed a voting majority of the governing body of a legally separate organization and (1) is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. Based on the criteria below, the Authority is considered a component unit of the City:

- i. Financial Accountability The members of the Board are appointed as described above. A member of the Board may be removed from office by a two-thirds vote of the Memphis City Council, but only after notice of cause for the removal has been served and the member has been granted an opportunity for a public hearing on the matter.
- ii. Specific Financial Burden The City has issued its general obligation bonds to finance projects associated with the Authority. The Authority has entered into agreements with the City to pay debt service on these bonds; however, the City's full faith and credit are pledged against these bonds and in the event of the Authority's default on payment would be payable from taxes levied on all taxable property in the City subject to taxation by the City without limitations as to rate or amount. The Authority is not empowered to levy taxes.

- 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)
- C. Basis of Accounting The Authority is presented as an enterprise fund with separate accounts for each of the three airports. The accounts of the Authority are reported using the flow of economic resources measurement focus. The financial statements are prepared on the accrual basis of accounting, under which revenues are recognized when earned and expenses are recognized when incurred. An enterprise fund is used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the Board is that the costs of providing services on a continuing basis be recovered through user charges.

Operating revenues and expenses – Revenues from landing fees, terminal area use charges, cargo building space rentals, parking revenues and concession revenues are reported as operating revenues. Transactions related to financing and investing activities are reported as nonoperating revenues. Salaries and wages, repair and maintenance, professional and engineering services and other expenses that relate to airport operations are reported as operating expenses. Interest expense and financing costs are reported as nonoperating expenses.

Pursuant to GASB Statement No. 20, as amended, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, the Authority applies all applicable GASB pronouncements as well as Financial Accounting Standards Board ("FASB") Statements and Interpretations, Accounting Principles Board ("APB") Opinions, and Accounting Research Bulletins ("ARBs") issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements. The Authority has elected to not apply FASB Statements and Interpretations issued after November 30, 1989.

D. Budgets – In accordance with the Metropolitan Airport Authority Act, the City entered into an agreement dated May 26, 1970 with the Authority, which transferred all airport properties, functions, and outstanding obligations to the Authority. Provisions of the agreement require the Authority to prepare an annual operating budget, which must be filed with the City. A five-year capital improvement program, including modifications and reasons therefore is also required to be submitted each year. Even though the budgets are required to be filed with the City, the Board is responsible for approving the budget and any subsequent revisions.

The Airline Airport Affairs Committee, composed of signatory airlines, reviews the proposed annual budget, which is the basis for rates and charges under basic airport leases. This committee and other users may present objections and, if not adequately addressed, force a public hearing. Once adopted and issued, users have sixty days to respond after which time the budget becomes effective.

1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The Authority is not required to demonstrate statutory compliance with its annual operating budget. Accordingly, budgetary data is not included in the basic financial statements. All budgets are prepared in accordance with the airport lease and use agreements and in conformance with requirements contained in bond resolutions. Unexpended appropriations lapse at year-end.

- **E.** Cash and Cash Equivalents Cash and cash equivalents include amounts in demand deposits as well as investments with a maturity date within three months of the date acquired.
- F. Investments Investments are reported at fair value with the exception of nonnegotiable investment contracts, which are reported at cost. The investment portfolio is managed to maintain the preservation of the principal of those funds within the portfolio, while maintaining enough liquidity to meet immediate and/or future operating requirements, and to maximize the return on investments while remaining within the context of these parameters.
- **G. Materials and Supplies Inventory** Inventory is valued at the lower of cost, determined on an average cost method, or market.
- **H.** Restricted Assets The bond indentures and bond resolutions authorizing the issuance of bonds require segregation of cash and investments into restricted accounts. Additionally, certain assets are restricted by the Board or by regulatory agencies (Note 3).
- I. Leases The Authority is lessor under numerous lease agreements. The leases are classified as operating leases, except for certain special facility leases, which are accounted for as direct financing leases.
- J. Capital Assets Assets with a cost of five thousand dollars or more are capitalized. Capital assets are stated at cost when purchased or fair value when donated, less accumulated depreciation. During construction of assets, interest incurred on related construction debt, less interest earned from investments whose use is restricted to related capital improvements, is capitalized from the time of borrowing until completion of the project. Depreciation is computed using the straight-line method over the estimated useful lives of the related assets. The estimated lives by general classification are as follows:

1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

	YEARS
Runways, taxiways, aprons, and airfield lighting	15-30
Buildings	10-40
Facilities constructed for tenants	18
Roads, bridges, and fences	20
Equipment and utility systems	3-40

In June 2007, the GASB issued Statement No. 51, Accounting and Financial Reporting for Intangible Assets, ("GASB No. 51"). GASB No. 51 provides that intangible assets should be classified as capital assets and establishes guidance specific to intangible assets related to their useful life and amortization. This statement is effective for the Authority in fiscal year 2010, but earlier application is encouraged.

Management adopted this statement in fiscal 2008 on a prospective basis as it relates to the amortization of avigation easements. Under GASB No. 51, avigation easements are no longer amortized.

- **K. Bond Issue Costs** Bonds issue costs include underwriting spreads, insurance, and various professional fees. The costs are deferred and amortized over the life of the respective bond issues using the interest method.
- L. Original Issue Discount/Premium Original issue discounts and premiums are netted against the bond payable account and amortized over the lives of respective bond issues using the interest method.
- M. Compensated Absences Substantially all employees receive compensation for vacations, holidays, illness, and certain other qualifying absences. Liabilities relating to these absences are recognized as incurred.
- N. Capital Contributions Grants from federal, state and local governments and private enterprises are received for payment of costs related to various property acquisitions and construction projects and for debt retirement. Grants are recorded when all applicable eligibility requirements are met.
- **O. Retirement Systems** The Authority currently funds pension costs, which are composed of normal cost and amortization of unfunded prior service costs.
- **P.** Taxes The Authority is exempt from payment of federal and state income, property, and certain other taxes.

- 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)
- Q. Use of Estimates The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.
- **R. Risk Management** The Authority purchases commercial insurance coverage for claims arising out of bodily injury or property damage as well as property insurance on airport properties, which includes earthquake and flood coverage. There were no significant reductions in insurance coverage in the current year. Additionally, there were no significant settlements, which exceeded insurance coverages for each of the past three years. The Authority is a member of both the City of Memphis health insurance program and the self-insured fund for health and medical benefits. The City's Health Insurance-Internal Service Fund charges premiums which are used to pay claims and fund the accrual for "incurred but not reported" claims and administrative costs of its health and medical benefits program.
- **S.** Net Assets The Authority recognizes the difference between its assets and liabilities as net assets. Net assets categories include the following:
 - i. Invested in capital assets, net of related debt comprised of the Authority's capital assets less any related outstanding debt used to acquire those assets.
 - ii. Restricted for debt service comprised of the Authority's assets, mainly cash and investments, restricted by bond resolution to be used in paying debt service obligations.
 - iii. Restricted for capital acquisition comprised of the Authority's assets restricted by contributors, bond resolutions and State and Federal regulations to be used in purchasing or construction of capital items or improvements.
 - iv. Unrestricted the remaining balance of net assets.
- T. Conduit Debt The conduit debt obligations are special limited obligations of the Authority, payable solely from and secured by pledges of rentals to be received from lease agreements the Authority has secured with FedEx Corporation and Pinnacle Airlines. The bonds do not constitute a debt or pledge of the faith and credit or net revenues of the Authority, the City of Memphis, the County, or the State. As such, the debt is considered "conduit debt" to the Authority, and the related assets and liabilities are not included in the accompanying statements of net assets. Conduit debt transactions are more fully described in Note 7.

2. DEPOSITS AND INVESTMENTS

A. Deposits – Cash deposits as of June 30, 2009 and 2008, were \$14,139 and \$32,267 respectively. These deposits consisted of interest bearing and non-interest bearing demand accounts. Petty cash as of June 30, 2009 and 2008 was \$16. The Authority had cash equivalents, representing money market accounts and U.S. Government agencies of \$1 at June 30, 2008.

Custodial credit risk – In the case of deposits, this is the risk that in the event of bank failure, the Authority's deposits may not be returned. The Authority's policy is for the deposits to be collateralized through the State of Tennessee collateral pool or for collateral to be pledged on such deposits held by the custodian. State statute requires cash deposits in excess of Federal Deposit Insurance Corporation insurance to be collateralized at 105 percent.

B. Investments – Investments consist of the following at June 30, 2009 and 2008:

			WEIGHTED
			AVERAGE
			MATURITY
			(YEARS) AT
	2009	2008	JUNE 30, 2009
At fair value:			
U.S. Government agencies	\$ 179,458	\$ 187,573	.80
Deferred compensation - mutual funds	609	625	
At cost:			
Forward purchase agreement	24,513	24,513	15.68
	\$ 204,580	\$ 212,711	

DEPOSITS AND INVESTMENTS (CONTINUED)

The investments made during fiscal years 2009 and 2008, were limited to the classifications above. Investments in U.S. Government agencies included the Federal National Mortgage Association, Federal Home Loan Mortgage Company, Federal Home Loan Bank, and Federal Farm Credit Bank, during fiscal years 2009 and 2008. With the exception of the discount note investments, which were P-1 rated, all investment in U.S. Government agencies had a credit rating of Aaa by Moody's at June 30, 2009.

In 2000, the Authority entered into a forward purchase agreement to invest \$24,513 of bond reserve funds. Under the agreement, the trustee holds the investments until they are required for bond maturities or until the agreement is terminated. The Authority is paid a fixed return of 6.558 percent. If the agreement is terminated prior to the bond's maturity, the Authority or the Trustee may be required to pay a termination amount. This termination amount would be determined by prevailing interest rates at the time of termination. The Authority records this nonnegotiable investment contract at cost. This investment represents more than 5 percent of the Authority's portfolio at June 30, 2009. The issuer of this investment contract had a credit rating of Aa2 by Moody's at June 30, 2009.

Interest rate risk – In accordance with its investment policy, the Authority manages its exposure to declines in fair values by limiting the maturity of individual investments to no more than 5 years from the date of purchase unless the security is matched to a specific obligation or debt of the Authority.

Credit risk - Bond resolutions generally authorize the Authority to invest in direct obligations of or obligations guaranteed by the U.S. Government, obligations issued or guaranteed by specific agencies of the U.S. Government, secured certificates of deposit, secured repurchase agreements, and money market funds. The Authority may also invest in municipal bonds and investment agreements as long as the issuer is rated in one of the two highest rating categories by at least two nationally recognized rating agencies.

Concentration of credit risk - The Authority's investment policy provides for certain maximum limits in each eligible security type to reduce the risk of loss from an over concentration in a specific class of security. The policy also does not allow for an investment in any one issuer that is in excess of 5 percent of the Authority's total investments with the following exceptions:

2. DEPOSITS AND INVESTMENTS (CONTINUED)

INVESTMENT TYPE	MAXIMUM
U.S. Treasury Obligations	100%
Each Federal Agency	50%
Each Repurchase Agreement Counterparty	25%
Bank Deposits or Savings Accounts	80%
Investment Agreements	50%

Custodial Credit Risk – The Authority's investment policy provides that all securities purchased by the Authority or held as collateral on either deposits or investments shall be held in third-party safekeeping at a qualified financial institution.

C. Reconciliation of Deposits and Investments to the Balance Sheet – A reconciliation of cash and cash equivalent and investments as shown in the accompanying statements of net assets is as follows:

	2009	2008
Unrestricted current assets:		
Cash and cash equivalents	\$ 5,120	\$ 2,972
Short term investments	18,591	14,830
Unrestricted non-current assets:		
Investments	2,131	7,620
Restricted current assets:		
Cash	9,035	29,312
Short-term investments	109,158	124,659
Restricted non-current assets:		
Investments	74,700	65,602
Total	\$218,735	\$ 244,995
Total deposits and petty cash	\$ 14,155	\$32,283
Total cash equivalents		1
Total investments	204,580	212,711
Total	\$218,735	\$ 244,995



3. RESTRICTED ASSETS

Restricted assets consist of the following at June 30, 2009 and 2008:

					2009	2008
			Accrued			
		-	Interest	Other		
	Cash	Investments	Receivable	Receivabl	es Total	Total
Restricted by Bond						
Indentures:						
Debt service:						
Special facilities bonds				\$ 34,762	,	\$ 31,013
Airport revenue bonds		\$ 19,640			19,640	19,210
General obligation bonds	s \$2,125	7,662	\$ 42		9,829	9,723
Total	2,125	27,302	42	34,762	64,231	59,946
Bond reserves:						
Airport revenue bonds		52,398	777		53,175	53,444
Total		52,398	777		53,175	53,444
		,			,	
Construction and land						
acquisition and associated						
costs:						
Airport expansion	885	87,750	780	16,737	106,152	109,802
Contractor retainage	3,310	, , , , , , , , , , , , , , , , , , ,		- ,	3,310	13,744
Total	4,195	87,750	780	16,737	109,462	123,546
Restricted by Regulatory						
Agency:						
Federal grants				866	866	984
State grant						4
Total				866	866	988
Restricted by Contributors:						
Airport improvements	26	2,056	2		2,084	2,257
International park	3	1,850	2		1,855	1,752
Customer facility charges	28	11,893	42		11,963	7,314
Deferred compensation	20	609	12		609	624
Tennessee Air National Gua	ard	007			007	021
Relocation	2,658				2,658	15,229
Total	2,715	16,408	46		19,169	27,176
Total Restricted Assets	\$ 9,035	\$183,858	\$1,645	\$ 52,365	\$ 246,903	
Total Restricted Assets	Ψ 2,033	φ103,030	Ψ1,013	Ψ 52,303	Ψ 4τυ, 203	y 200,100

3. RESTRICTED ASSETS (CONTINUED)

Revenues of the Authority are deposited to the revenue fund, which was created by the airport revenue bond resolution. Monies in the revenue fund are to be used and applied in the following order of priority:

First, there shall be applied each month the amount that the Authority determines to be required to pay costs of operation and maintenance;

Second, there shall be deposited each month into the Airport Improvement Bond Fund and the accounts therein the amounts by the resolution to be used for the purposes specified therein;

Third, so long as the Authority shall be required to make payments to the City or the County or other municipality for the payment by such city, county or other municipality of principal, interest and premiums on bonds, notes or other evidences of indebtedness issued by it for the Airport, there shall be set aside in the separate account of the Authority continued under the Basic Resolution that amount which, together with other monies credited to such account, if the same amount were set aside in such account in each month thereafter prior to the next date on which the Authority is required to make payments to the City or the County or other municipality, as the case may be, for the payment by the City, County or other municipality of principal of and interest and premium on the bonds, notes or other evidences of indebtedness issued by it for the Airport, the aggregate of the amounts so set aside in such separate account will on such next date be equal to the payment required to be made on such date by the Authority to the City or the County or such other municipality, as the case may be; and

Fourth, the Authority may use any monies remaining for any lawful purpose of the Authority.

The Authority covenants in bond resolutions that it will impose, prescribe, and collect rates, rentals, fees, and charges for the use of the airports and revise the same when necessary to assure that the Authority will be financially self-sufficient and that revenues so produced shall be sufficient to pay debt service when due; to pay all costs of operations and maintenance; to reimburse the City for its general obligation bonds; and to pay when due any other claims payable.

The construction and land acquisition accounts are to be used for construction projects and acquisition of land in connection with the Authority's noise compatibility and airport expansion programs. Withdrawals of money on credit in these accounts are made upon written requisition.

4. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2009, was as follows:

	BALANCE JULY 1, 2008	ADDITIONS & RECLASSIFICATIONS	LESS DELETIONS & RECLASSIFICATIONS	BALANCE JUNE 30, 2009
CAPITAL ASSETS NOT				
BEING DEPRECIATED:				
Land	\$ 161,693	\$ 457		\$162,150
Avigation easements	42,324			42,324
Construction in progress	87,695	59,491	\$104,618	42,568
Total capital assets,				
not being depreciated	291,712	59,948	104,618	247,042
CAPITAL ASSETS BEING DEPRECIATED: Runways, taxiways, aprons	(25 20)	10.002	10.025	(24.2/0
and airfield lighting	625,201	19,093	10,025	634,269
Buildings	338,206	2,822	21	341,007
Facilities constructed	27.077	77, 91,7		102.002
for tenants	27,077	76,816		103,893
Roads, bridges and fences	58,423	1,143	4.1.4	59,566
Equipment and utility systems	80,069	11,288	4,164	87,193
Total capital assets	1 120 07/	111 172	14210	1 225 020
being depreciated	1,128,976	111,162	14,210	1,225,928
ACCUMULATED DEPRECIATION Runways, taxiways, aprons	N :			
and airfield lighting	219,319	29,103	2,743	245,679
Buildings	181,143	13,781	21	194,903
Facilities constructed				
for tenants	27,091	1,176		28,267
Roads, bridges and fences	15,412	3,225		18,637
Equipment and utility systems	55,931	4,715	526	60,120
Total accumulated depreciation	498,896	52,000	3,290	547,606
Total capital assets being depreciated, no	et 630,080	59,162	10,920	678,322
CAPITAL ASSETS, NET	\$ 921,792	\$ 119,110	\$115,538	\$ 925,364

4. CAPITAL ASSETS (CONTINUED)

There was no interest capitalized in fiscal year 2009 or 2008.

Substantially all capital assets are held by the Authority for the purpose of rental or related use.

5. LEASE AND USE OF AIRPORT FACILITIES

The Authority leases terminal space, buildings, and airfield space on both a fixed-fee and contingent rental (percent of revenue) basis. Contingent rentals generally have fixed specified minimum rent provisions. Contingent rentals were \$51,261 and \$55,383 for fiscal years 2009 and 2008, respectively.

Substantially all of the leases provide for periodic re-computation (based on a defined formula) of the rental amounts. Rates and fees charged by the Authority for the use of its facilities are required by terms of the individual leases to be sufficient to cover operating expenses, debt service, and general obligation debt, but not depreciation and amortization.

Other fees are received from public parking and miscellaneous other sources. Non-aviation revenue consists primarily of hotel and other rentals. Site and building rentals from these tenants are governed by the terms of various leases.

The Authority has acquired equipment or constructed facilities for lease to others under agreements accounted for as operating leases. The cost of these leased properties was financed by the airport revenue bonds issued by the Authority (Note 6). The lease agreements provide for rentals equal to or exceeding principal and interest payments due on the related bonds and, in addition, call for certain ground rentals.

5. LEASE AND USE OF AIRPORT FACILITIES (CONTINUED)

Minimum future rentals for leases are as follows:

YEAR	AMOUNT
2010	\$37,507
2011	24,290
2012	23,337
2013	22,235
2014	66,988
2015-2019	88,446
2020-2024	82,221
2025-2029	65,745
2030-2034	65,059
2035-2039	32,437
2040-2044	7,682
2045-2049	7,682
2050-2054	7,682
2055-2059	7,682
Total	\$ 538,993

6. LONG-TERM DEBT

Long-term debt information and activity for fiscal year 2009 was as follows:

	ORIGINAL ISSUE AMOUNT	INTEREST RATES	BALANCE JULY 1, 2008	ADDITIONS	DEDUCTIONS	BALANCE JUNE 30, 2009	AMOUNTS DUE WITHIN ONE YEAR
Airport Revenue Bonds:							
Series 1993B	\$ 30,630	5.0-5.65%	\$2,235		\$2,235		
Series 1997A	43,805	5.25-6.25%	13,290		4,790	\$8,500	\$5,085
Series 1999D	238,400	4.5-6.125%	237,690			237,690)
Series 1999E	6,730	4.5-5.625%	2,745		625	2,120	665
Series 2001A	121,860	4.0-5.5%	87,115		9,030	78,085	8,880
Series 2001B	42,380	5.125%	42,380			42,380)
Series 2002	23,150	3.25-5.5%	13,620		395	13,225	2,850
Series 2003A	21,030	4.0-5.25%	15,135		1,620	13,515	1,685
Series 2008A	90,375	3.75-5.00%	90,375		7,545	82,830	7,630
Total	618,360		504,585		26,240	478,345	26,795
City of Memphis							
General Obligation Bonds:							
Series 1998	19,290	5.5-5.7%	7,435		1,710	5,725	1,805
Special Facilities							
Revenue Bonds:							
Series 2003	45,000	4.5%	45,000			45,000)
Notes Payable	1,430	Variable	570		252	318	318
Less unamortized deferred							
amount on refunded bonds			(9,645)		(2,118)	(7,527	7)
Unamortized bond premiums			4,483		846	3,637	7
Total bonds and notes payable	65,720		552,428		26,930	525,498	28,918
Other liabilities:							
Compensated absences			1,049		284	765	131
Total other liabilities			1,049		284	765	131
Total long-term debt	\$ 684,080		\$ 553,477		\$ 27,214	\$526,263	\$29,049

The unamortized deferred amount on refunded bonds at June 30, 2009, represents \$7,489 deferred on the Airport Revenue Bonds and \$38 deferred on the City of Memphis General Obligation Bonds. Interest expense includes amortization of loss on bond refunding for 2009 and 2008 of \$2,118 and \$940, respectively, and amortization of \$846 premium, net and \$561 of premium, net, respectively.



6. LONG-TERM DEBT (CONTINUED)

Airport Revenue Bonds - The bonds were issued for airfield and terminal building improvements and expansion of Memphis International Airport parking capacity. The bond resolution contains a rate covenant which requires collection of rentals and charges for the use of the airports so that the Authority will be financially selfsufficient and the revenues produced will be sufficient to pay principal, interest, and premium, if any, when due. The Authority may issue additional airport revenue bonds, subject to historical and future revenue tests.

In March 2008, the Authority sold \$90,375 of Airport Refunding Revenue Bonds, Series 2008A at a \$2,230 premium. The bonds have fixed interest rates ranging from 3.75 percent to 5.00 percent. Maturity dates range from March 1, 2009 through March 1, 2016. Certain net proceeds of \$73,966 together with \$13,785 transferred from the debt service reserve account for the Airport Revenue Bonds, Series 1999A and B were deposited in escrow to defease all (\$87,751) outstanding Series 1999A and B revenue bonds. In conjunction with the refunding, the Authority terminated their interest rate swap agreement related to the 1999A and 1999B variable rate bonds and paid a termination fee of \$7,707. The refunding resulted in a difference between the reacquisition price and the net carrying amount of the refunded debt of \$8,464 that will be charged over 8 years using the straight-line method. The refunding increased the Authority's total debt service payments by \$2,859 and resulted in an economic loss (difference between the present value of the old debt and the new debt service payments) of \$659.

City of Memphis General Obligation Bonds - The 1998 bonds were issued to refund previous general obligation debt used for acquisition of land for expansion. The bonds are direct obligations of the City who has pledged its full faith and credit and taxing power to the punctual payment of principal and interest; however, the Authority has entered into agreements with the City to pay debt service as it is due.

Special Facilities Revenue Bonds - Special Facilities Revenue Bonds - Series 1993 were issued to fund construction of an aircraft maintenance hangar, corporate hangar and apron area for FedEx Corporation.

The Authority issued \$45,000 in Special Facilities Bonds, Refunding Series 2003. These bonds were used to refund the Special Facilities Revenue Bonds, Series 1993. The bonds are due July 1, 2014 bearing interest at 4.5 percent payable semi-annually. Costs of issuance were paid by the lessee. No gain or loss resulted from this refunding and no effect on the Authority's cash flows resulted from the refunding as rents charged the lessee pay the debt service on the bonds. The bonds are payable solely by rentals from the facilities. Rents collected by the trustee are sufficient to pay debt service and certain administrative and trustee costs. See Note 3 regarding the Special Facilities Bonds receivable which is restricted for repayment of the principal portion of the debt.

6. LONG-TERM DEBT (CONTINUED)

Notes Payable – On June 30, 2004, the Authority entered into a note payable of \$930 to finance the purchase of eight shuttle buses for transporting employees from the Democrat Road employee parking lot to the terminal complex. The note is renewable on an annual basis and bears interest at a rate of Prime minus 1.75 percent at June 30, 2009. Payments will be generated through rates charged for employee parking.

On June 16, 2005, the Authority entered into a second note payable with an original amount of \$500 to finance the purchase of five shuttle buses for transporting parkers from the outlying public parking lots to the terminal building. The note is renewable on an annual basis and bears interest at a rate of Prime minus 1.75 percent at June 30, 2009. Payments will be generated through rates charged for public parking.

Line of Credit – The Authority has a line of credit of \$10,000 with a bank. The amount available is reduced by the \$318 outstanding on notes payable leaving \$9,682 available at June 30, 2009.

The Authority has obtained a \$45,000 revolving line of credit with a bank. The purpose for this line of credit is to provide temporary funding for the reconstruction of runway 9/27 and improvements to taxiways alpha and victor. At June 30, 2009, the Authority had not drawn on this line of credit. Future draw downs, if any, will be repaid with Federal grant reimbursements received by the Authority.

Maturities of Bond Debt and Interest Payable – Maturities, mandatory sinking fund redemptions, and interest payments of long-term debt are as follows:

YEAR	SPECIAL FACILITIES REVENUE BONDS	AIRPORT REVENUE BONDS	CITY OF MEMPHIS GENERAL OBLIGATION BONDS	INTEREST PAYMENTS
2010		\$ 26,795	\$ 1,805	\$ 28,999
2011		27,290	1,905	27,444
2012		25,080	2,015	25,833
2013		21,565		24,629
2014	\$ 45,000	23,150		22,550
2015-2019		132,395		87,946
2020-2024		172,175		45,432
2025-2026		49,895		3,355
Total	\$ 45,000	\$ 478,345	\$ 5,725	\$ 266,188

The special facilities and airport revenue bonds are subject to optional redemption at a premium over no greater than a five-year period prior to maturity. Bond resolutions provide that airport revenues are to be used to satisfy debt service requirements of the airport revenue, general operation and maintenance costs of the airport, and City of Memphis general obligation bonds, respectively. The special facilities and airport revenue bonds are not an obligation of any other governmental unit.



7. CONDUIT DEBT

The conduit debt obligations are special limited obligations of the Authority, payable solely from and secured by pledges of rentals to be received from lease agreements the Authority has secured with FedEx Corporation and Pinnacle Airlines. The bonds do not constitute a debt or pledge of the faith and credit or net revenues of the Authority, the City or Memphis, the County, or the State. The Authority has facilitated the issuance of the following series of conduit debt: AMOUNT OUTSTANDING

	AMOUNT OUTSTANDING AS OF JUNE 30,	
	2009	2008
Special Facilities Revenue Bonds – Refunding Series 1997. Issued in the amount of \$3,160 bearing interest at 6.125 percent, due in full on December 1, 2016. Proceeds used to refund bonds previously issued to finance the cost of the acquisition and construction of certain aircraft maintenance and repair facilities for Pinnacle Airlines, Inc. (formerly Express Airlines I, Inc.) and are payable solely from and are secured by a pledge of rental payments to be received from lease agreements and an Unconditional Guaranty.	\$ 2,010	\$ 2,140
Special Facilities Revenue Bonds – Refunding Series 1997. Issued in the amount of \$20,105 bearing interest at 5.35 percent, due in full on September 1, 2012. Proceeds used to refund bonds previously issued to finance the cost of the acquisition and construction of certain aircraft cargo handling and sorting facilities for FedEx Corporation and are payable solely from and are secured by a pledge of rental payments to be received from lease agreements and an Unconditional Guaranty.	20,105	20,105
Special Facilities Revenue Bonds – Refunding Series 2001. Issued in the amount of \$87,875 bearing interest at 5.00 percent, due in full on September 1, 2009. Proceeds used to refund bonds previously issued to finance the cost of the acquisition and construction of certain aircraft cargo handling and sorting facilities for FedEx Corporation and are payable solely from and are secured by a pledge of rental payments to be received from lease agreements and an Unconditional Guaranty.	87,875	87,875
Special Facilities Revenue Bonds – Refunding Series 2002. Issued in the amount of \$95,770 bearing interest at 5.05 percent, due in full on September 1, 2012. Proceeds used to refund bonds previously issued to finance the cost of the acquisition and construction of certain aircraft cargo handling and sorting facilities for FedEx Corporation and are payable solely from and are secured by a pledge of rental payments to be received from lease agreements and an Unconditional Guaranty.	95,770	95,770
Total	\$ 205,760	\$ 205,890
1041	ψ 203,700	φ 203,030

These bonds are special limited obligations of the Authority, payable as described above. The bonds do not constitute a debt or obligation of the Authority and accordingly have not been reported in the accompanying financial statements.

8. CAPITAL CONTRIBUTIONS

The Authority has received capital contributions by means of Federal and State grants, as well as other funding sources as follows:

	2009	2008
Federal	\$ 28,857	\$ 24,556
State	15,566	2,741
Other	21	250
Total capital contributions	\$ 44,444	\$ 27,547

9. DEFINED BENEFIT RETIREMENT PLANS

General – The Authority participates in the City of Memphis Retirement System ("City Plan"). Although the Authority is a separate entity, plan benefits have not been allocated to employees of the Authority. Consequently, disclosures will follow guidelines for cost-sharing multiple employer public employee retirement systems. The Retirement System is established under Chapter 25, Code of Ordinances, City of Memphis, Tennessee, and is administered by a Board of Administration under the direction of the Mayor. The Retirement System is included in the City's basic financial statements as a pension trust fund. That report may be obtained by writing to the City of Memphis, Comptroller's Office, 125 N. Main Street, Memphis, TN 38103.

Plan Description – Substantially all full-time salaried employees are required to participate in one of two contributory defined benefit pension plans (the "Plans"). Plan A is for salaried employees hired before July 1, 1978, and Plan B is for salaried employees hired thereafter. Hourly employees are eligible for coverage under a supplemental retirement plan based on their wages under the Federal Insurance Contribution Act (Social Security). The Authority's payroll for employees covered by the plans was \$18,569 and \$18,586 for fiscal years 2009 and 2008, respectively. Total payroll was \$18,761 and \$18,793 for the same two periods.

The Plans provide retirement benefits as well as death and disability benefits. Retirement benefits vest after ten years of service. General employees under Plan A may retire after completion of twenty-five years of service or, if earlier, after age sixty and completion of ten years of service.

9. DEFINED BENEFIT RETIREMENT PLANS (CONTINUED)

Under Plan B, general employees may retire after meeting any of the following schedules:

- 1. After age sixty and the completion of ten years of service
- 2. After age sixty-five and the completion of five years of service
- 3. After twenty-five years of service

Funding Policy – Plan members are required to contribute 5 percent under Plan A and 8 percent under Plan B of their annual covered salary and the Authority is required to contribute at an actuarially determined rate, which was 5 percent at June 30, 2009. The contribution requirements of Plan members and the Authority are established and may be amended by the Board of Administration. The Authority's contributions to the Plan for fiscal years 2009, 2008, and 2007 were \$800, \$794, and \$750, respectively, equal to the required contributions for each year.

10. DEFINED CONTRIBUTION PLAN

On July 1, 1999, the Authority established the Memphis-Shelby County Airport Authority Supplemental Defined Contribution Plan that was designed to meet the requirements of Code Section 401(a). All participants in the Supplemental Defined Contribution Plan are also participants in the Memphis Retirement System. The purpose of the supplemental plan is to provide supplemental retirement benefits to participants in addition to the benefits provided by the City Plan. The Authority makes contributions on a discretionary basis. The amount of contributions expensed for fiscal years 2009 and 2008 was \$826 and \$825, respectively. Since the plan assets are held in trust for the benefit of the plan members, the related assets of the plan are not included in the accompanying statements of net assets. At June 30, 2009 and 2008, the fair value of the plan assets was \$7,695 and \$8,452, respectively.

11. DEFERRED COMPENSATION PLAN

The Authority offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all Authority employees, permits the deferral of a portion of salary until future years. Participation in the plan is optional. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency.

11. DEFERRED COMPENSATION PLAN (CONTINUED)

The plan has been amended to meet the recently enacted requirements of Internal Revenue Code Section 457. The amended plan provides that assets or income of the plan shall be used for the exclusive purpose of providing benefits for participants and their beneficiaries or defraying reasonable expenses of administration of the plan. Since the assets of the amended plan are held in custodial and annuity accounts for the exclusive benefit of plan participants, the related assets of the plan are not included in the accompanying statements of net assets. At June 30, 2009 and 2008, the fair value of the plan assets was \$4,591 and \$5,733 respectively.

12. POST-EMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS

In addition to the pension benefits described in Notes 9 and 10, the Authority provides post-retirement health care benefits to all employees who retire from the Authority under the provisions of the City of Memphis Retirement System. The Board in conjunction with the City has established benefit provisions and contribution obligations. Currently, 82 employees are eligible for post-retirement benefits. The plan provides 80 percent of the cost of certain health care and life insurance coverage to retirees. The Authority accounts for cost of these benefits as a cost-sharing employer under GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Post-Employment Benefits Other Than Pensions* ("GASB No 45"), which was implemented in 2008. Expenses for post-retirement health care benefits are recognized when premiums are incurred. Premiums are determine on a contract basis with the City. Expenses for fiscal years 2009, 2008, and 2007, were \$571, \$421, and \$401, respectively. There was no transition liability or asset as a result of implementing GASB No. 45, and the Authority has no liability at June 30, 2009 and 2008 for premiums due.

The Retirement System and related other post-employment benefits disclosures are included in the City's basic financial statements as a pension trust fund. That report may be obtained by writing to the City of Memphis, Comptroller's Office, 125 N. Main Street, Memphis, TN 38103.

13. RELATED PARTIES AND MAJOR CUSTOMERS

The City provided fire protection and other services to the Authority at a cost of \$3,595 and \$3,558 for fiscal years 2009 and 2008, respectively.

The Authority receives a large portion of its operating revenues from two airlines, FedEx Corporation and Delta Airlines. Rentals, landing fees, and other revenues from these two airlines were approximately 58 percent and 57 percent of operating revenues for the fiscal years 2009 and 2008, respectively.

14. COMMITMENTS AND CONTINGENCIES

During fiscal year 2005, the Authority entered into a series of agreements to facilitate the exchange of land currently leased by the Tennessee Air National Guard ("TnANG") and to develop the southeast corner of the Airport for TnANG's relocation. The estimated \$231,919 cost of the TnANG project is being funded by \$154,919 from TnANG and \$77,000 in future rentals from FedEx Corporation, which will occupy TnANG's existing lease area. As of June 30, 2009, a total of \$229,725 has been expended on the TnANG project, and the Authority has open construction commitments of \$1,031 related to this project. Funds provided by TnANG to construct their own facilities are not recorded in the Authority's financial statements. Of the \$77,000 in future rentals, \$76,815 and \$72,721 has been received in advance and was recorded as deferred lease revenue at June 30, 2009 and 2008, respectively. FedEx occupied the facility in 2009 and revenues are being recognized on a straight-line basis over the 50 year lease. The Authority recognized \$640 of lease revenue during fiscal year 2009 leaving a deferred lease revenue balance of \$76,175 at June 30, 2009.

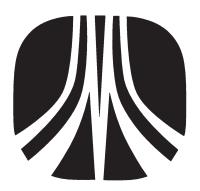
The Authority has other construction projects estimated at \$104,335, of which \$57,424 has been expended through June 30, 2009. Of the remaining \$46,911 expected to be spent, the outstanding commitments were \$29,773 at June 30, 2009, related primarily to air cargo buildings, reconstruction and extension of existing taxiways, parking garage improvements, and terminal access roads. The remaining commitments relate to projects to be funded from Airport Expansion funds included in restricted assets (Note 3) and federal grants.

On December 3, 2009 the Authority was served with a class action alleging violations of the Fair Credit Reporting Act (FCRA) and the Fair and Accurate Credit Transaction Act (FACTA) in the Authority's public parking operations. The complaint alleges statutory violations but no actual harm to any plaintiff or plaintiffs. As the suit has just been filed the threshold issue of whether class action certification is appropriate has yet to be considered by the court. The Authority is in the early stages of preparing its defense and will vigorously defend its interest in this lawsuit. It is premature to estimate at this point as to potential liability, if any.

Excluding the above case for which no opinion regarding potential liability is offered by the Authority, it is the opinion of management that no other matters will have a material adverse effect upon the financial position or results of operations of the Authority.



SUPPLEMENTAL SCHEDULES Supplemental schedules, although not necessary for fair presentation of financial position and results of operation in conformity with generally accepted accounting principles, are often included to provide additional information.



MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF STATEMENT OF NET ASSETS INFORMATION BY AIRPORT JUNE 30, 2009, WITH COMPARATIVE TOTALS FOR 2008 (\$ IN THOUSANDS)

				2009	2008
	MEMPHIS	CHARLES W.	GENERAL		
	INTERNATIONA	L BAKER	DEWITT SPAIN	V	
	AIRPORT	AIRPORT	AIRPORT	TOTAL	TOTAL
ASSETS					
CURRENT ASSETS					
UNRESTRICTED ASSETS					
Cash and cash equivalents	\$ 5,110	\$ 3	\$ 7	\$ 5,120	\$ 2,972
Investments	18,591			18,591	14,830
Accounts receivable	7,555	1	15	7,571	6,961
Accrued interest receivable	60			60	504
Materials and supplies inventory	1,569	39	33	1,641	1,676
Prepaid expenses	2,175	5	3	2,183	942
Grants receivable	26	13	13	52	4
Total current unrestricted assets	35,086	61	71	35,218	27,889
RESTRICTED ASSETS	,				
Cash	9,035			9,035	29,312
Investments	109,158			109,158	124,659
Account receivable					1,739
Accrued interest receivable	1,645			1,645	2,205
Capital contributions receivable	17,569	14	20	17,603	10,570
Total current restricted assets	137,407	14	20	137,441	168,485
TOTAL CURRENT ASSETS	172,493	75	91	172,659	196,374
NON-CURRENT ASSETS					
UNRESTRICTED ASSETS					
Investments	2,131			2,131	7,620
RESTRICTED ASSETS	,				
Investments	74,700			74,700	65,602
Special facilities rent receivable	34,762			34,762	31,013
Total non-current restricted assets	109,462			109,462	96,615
CAPITAL ASSETS	,				
Land and improvements	160,470	479	1,201	162,150	161,693
Avigation easements	42,324			42,324	42,324
Depreciable capital assets (less					
accumulated depreciation of					
\$547,606 and \$498,896)	674,817	1,403	2,102	678,322	630,080
Construction in progress	42,568	ŕ	ŕ	42,568	87,695
Total capital assets, net	920,179	1,882	3,303	925,364	921,792
BOND ISSUE COSTS (less accumulat		,	,	,	
amortization of \$6,179 and \$6,945)	6,115			6,115	7,023
TOTAL NON-CURRENT ASSETS	1,037,887	1,882	3,303	1,043,072	1,033,050
TOTAL ASSETS	\$ 1,210,380	\$ 1,957	\$ 3,394	\$1,215,731	\$1,229,424
	, ,	//			



				2009	2008
	MEMPHIS	CHARLES W.	GENERAL		
	INTERNATIONA	L BAKER	DEWITT SPAIN		
	AIRPORT	AIRPORT	AIRPORT	TOTAL	TOTAL
LIABILITIES					
CURRENT LIABILITIES					
Payable from unrestricted assets:					
Accounts payable	\$ 4,890	\$ 2	\$ 4	\$ 4,896	\$ 3,807
Accrued expenses	1,647			1,647	1,707
Due to (from) other airports	(4,445)	1,758	2,687		
Current portion - compensated	, ,				
absenses	116	7	8	131	316
Total payable from unrestricted assets	2,208	1,767	2,699	6,674	5,830
Payable from restricted assets:					
Construction contracts payable	10,341			10,341	21,773
Funds held for others	3,129			3,129	9,359
Accrued interest payable	9,995			9,995	10,161
Current maturities of long-term debt	28,918			28,918	28,520
Total payable from restricted assets	52,383			52,383	69,813
Total payable from restricted assets	52,565			32,363	09,013
TOTAL CURRENT LIABILITIES	54,591	1,767	2,699	59,057	75,643
NON-CURRENT LIABILITIES					
Deferred lease revenue	76,175			76,175	72,721
Compensated absences	631	(2)	5	634	733
Bonds and notes payable	496,580	, ,		496,580	523,908
TOTAL NON-CURRENT LIABILITIES	5 573,386	(2)	5	573,389	597,362
TOTAL LIABILITIES	\$627,977	\$1,765	\$2,704	\$632,446	\$673,005
NET ASSETS	•	,	,		,
Invested in capital assets,					
net of related debt	\$433,667	\$1,882	\$3,303	\$438,852	\$407,677
Restricted for:	,	,	,	,	,
Capital acquisition	123,025	14	20	123,059	128,607
Unrestricted	25,711	(1,704)	(2,633)	21,374	20,135
TOTAL NET ASSETS	\$582,403	\$192	\$690	\$583,285	\$556,419

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS INFORMATION BY AIRPORT YEAR ENDED JUNE 30, 2009 WITH COMPARATIVE TOTALS FOR 2008 (\$ IN THOUSANDS)

				2009	2008
	MEMPHIS	CHARLES W.			
]	NTERNATIONAL	BAKER	DEWITT SPAIN		
	AIRPORT	AIRPORT	AIRPORT	TOTAL	TOTAL
OPERATING REVENUES					
Airfield	\$ 43,763	\$ 289	\$ 660	\$ 44,712	\$ 46,875
Terminal building	29,123			29,123	29,929
Ground transportation	20,970			20,970	23,740
Other aviation areas	5,165	111	133	5,409	4,473
Non-aviation areas	7,730	7	1	7,738	6,530
Total operating revenues	106,751	407	794	107,952	111,547
OPERATING EXPENSES					
Airfield	9,111	298	568	9,977	10,421
Terminal building	14,059			14,059	14,122
Ground transportation	4,257			4,257	4,322
General administration	13,338	171	188	13,697	14,668
Police	5,625			5,625	5,690
Field shop	1,618			1,618	1,819
Other aviation areas	189	3	12	204	143
Non-aviation areas	745			745	724
Total operating expenses before					
depreciation and amortization	48,942	472	768	50,182	51,909
DEPRECIATION AND AMORTIZATI	ON 52,418	243	247	52,908	49,230
OPERATING INCOME (LOSS)	5,391	(308)	(221)	4,862	10,408
OTENTING INCOME (2000)	0,071	(800)	(221)	1,002	10,100
NON-OPERATING REVENUES (EXP	,			9.251	11.077
Interest and investment income	8,251			8,251	11,977
Interest expense	(31,313)			(31,313)	(32,074
Customer facility charges	4,758		3.4	4,758	5,938
Operating grants	1,101	13	13	1,127	867
Gain on disposal of capital assets	(7,165)			(7,165)	69
Other	1,902			1,902	
Total non-operating revenues (expenses)	(22,466)	13	13	(22,440)	(13,223
LOSS BEFORE CAPITAL CONTRIBU	. , , ,	(295)	(208)	(17,578)	(2,815
CAPITAL CONTRIBUTIONS	44,405	19	20	44,444	27,547
CHANGE IN NET ASSETS	27,330	(276)	(188)	26,866	24,732
TOTAL NET ASSETS, BEGINNING OF	· · · · · · · · · · · · · · · · · · ·	468	878	556,419	531,687
TOTAL NET ASSETS, END OF YEAR	\$582,403	\$192	\$690	\$583,285	\$556,419

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF STATEMENT OF CASH FLOWS INFORMATION BY AIRPORT

				2009	2008
	MEMPHIS INTERNATIONAL AIRPORT	CHARLES W. BAKER AIRPORT	GENERAL DEWITT SPAI AIRPORT	N TOTAL	TOTAL
CASH FLOWS FROM OPERATING ACTIVIT		THIC OICE	THIC OICE	101111	
Cash received from customers	\$101,751	\$407	\$795	\$102,953	\$108,388
Cash paid to suppliers for goods and services	(25,597)	(376)	(1,663)	(27,636)	(28,427)
Cash paid to employees for services	(22,754)	(127)	(126)	(23,007)	(21,499)
Net cash provided by (used in) operating activities		(96)	(994)	52,310	58,462
CASH FLOWS FROM NON-CAPITAL					
FINANCING ACTIVITIES					
	1.075	2	2	1.070	002
Operating grants received	1,075	2	2	1,079	883
CASH FLOWS FROM CAPITAL AND REL	ATED				
FINANCING ACTIVITIES					
Proceeds from the sale of capital assets					182
Acquisition and construction of capital assets	(74,054)	(65)	(50)	(74,169)	(72,890)
Reimbursements from (to) other governments a	and entities (397)			(397)	38,341
Reserve cash used in bond refunding	, ,			, ,	(4,432)
Principal paid on long-term debt, notes payable	and				, , ,
capital leases	(28,202)			(28,202)	(28,672)
Interest paid on long-term debt	(30,207)			(30,207)	(30,998)
Capital contributions received	36,223	156	1,032	37,411	23,997
Customer facility charges	4,758		,	4,758	5,938
Settlements	1,902			1,902	,
Net cash provided by (used in) capital and related	1				
financing activities	(89,977)	91	982	(88,904)	(68,534)
CASH FLOWS FROM INVESTING ACTIVIT	ΓIES				
Purchase of investment securities	(156,584)			(156,584)	(159,372)
Proceeds from sales and maturities of	(100,001)			(100,001)	(10),0/2)
investment securities, net	165,313			165,313	157,880
Interest and dividends on investments	8,657			8,657	8,526
Net cash provided by investing activities	17,386			17,386	7,034
	,				,
NET DECREASE IN CASH					
AND CASH EQUIVALENTS	(18,116)	(3)	(10)	(18,129)	(2,155)
CASH AND CASH EQUIVALENTS,					
BEGINNING OF YEAR	32,261	6	17	32,284	34,439
CASH AND CASH EQUIVALENTS,	,			,	,
END OF YEAR	\$14,145	\$3	\$7	\$14,155	\$32,284
CASH AND CASH EQUIVALENTS,					
END OF YEAR CONSIST OF					
Unrestricted cash and cash equivalents	¢£ 110	φa	Ф <i>Т</i>	¢5 120	¢2 072
Restricted cash	\$5,110	\$3	\$7	\$5,120	\$2,972
Testricted Castr	9,035	ф э	ф 7	9,035	29,312
	\$14,145	\$3	\$7	\$14,155	\$32,284

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF STATEMENT OF CASH FLOWS INFORMATION BY AIRPORT (CONTINUED)

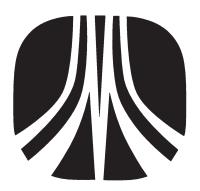
				2009	2008
	MEMPHIS	CHARLES W.	GENERAL		
II	NTERNATIONA	L BAKER	DEWITT SPAIN		
	AIRPORT	AIRPORT	AIRPORT	TOTAL	TOTAL
RECONCILIATION OF OPERATING					
INCOME (LOSS) TO NET CASH PROV	VIDED				
BY (USED IN) OPERATING ACTIVITI	ES				
Operating income (loss)	\$ 5,391	\$ (308)	\$ (221)	\$ 4,862	\$ 10,408
Adjustments to reconcile operating income (loss)				
to net cash provided by (used in) operating ac	tivities:				
Depreciation and amortization	52,418	243	247	52,908	49,230
Disposal of property and equipment					
Provision for uncollectible accounts receiv	able 15			15	22
(Increase) decrease in assets:					
Receivables	(4,375)		1	(4,374)	(2,391)
Materials and supplies inventory	(26)	33	28	35	(7)
Prepaid expenses	(1,257)	8	8	(1,241)	1,163
Increase (decrease) in liabilities:					
Accounts payable	178		(13)	165	121
Accrued expenses	(60)			(60)	(84)
Transfer between airports for operating ac	tivities 1,116	(72)	(1,044)		
Net cash provided by (used in) operating activ	rities \$53,400	\$(96)	\$(994)	\$52,310	\$58,462

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF OPERATING REVENUES BY SOURCE BY AIRPORT

				2009	2008
	MEMPHIS	CHARLES W.	GENERAL		
I	NTERNATIONAL	BAKER	DEWITT SPAIN	J	
	AIRPORT	AIRPORT	AIRPORT	TOTAL	TOTAL
AIRFIELD					
Landing fees - signatory	\$ 31,517			\$ 31,517	\$ 34,652
Landing fees - non-signatory	5,299			5,299	4,724
Apron fees	577	\$2	\$7	586	579
Fuel flow fees - fixed base operations	191	·		191	259
Ground rentals - fixed base operations	519			519	536
Ground rentals - airlines	5,652			5,652	5,054
Other	8	287	653	948	1,071
Total	43,763	289	660	44,712	46,875
TERMINAL BUILDING					
Space rental - airlines	¢15 022			¢15 022	¢15 040
Concessionaires - food and beverages	\$15,822			\$15,822	\$15,949
Concessionaires - other	3,540			3,540	3,769
	2,623			2,623	2,604
Shared tenant - telephone system	401			401	457
Other commissions, fees, etc. Debt service rental	95			95	594
	6,642			6,642	6,556
Total	29,123			29,123	29,929
GROUND TRANSPORTATION					
Public parking	11,177			11,177	12,856
Employee parking	2,106			2,106	2,000
Rental car agencies and other	7,687			7,687	8,884
Total	20,970			20,970	23,740
OTHER AVIATION AREAS					
Building rentals - fixed base operations	396	2	2	400	391
Building rentals - airlines	294	2	2	294	301
Building rentals - others	47	87	110	244	220
Cargo building rentals - airlines	1,719	67	110	1,719	1,825
Cargo building rentals - others	294			294	265
Fuel farm - airlines	10			10	10
Fuel farm - others	4			4	54
Ground rentals - airlines	1,434			1,434	1,036
Ground rentals - others	967	22	21	1,434	371
Total	5,165	111	133	5,409	4,473
	3,103	111	100	0,107	1,170
NON-AVIATION AREAS					
Rental - commercial sites	160			160	174
Rental - hotel	200			200	234
Special facilities and other restricted lease in	1,366 7,366			7,366	6,116
Other	4	7	1	12	6
Total	7,730	7	1	7,738	6,530
TOTAL OPERATING REVENUES	\$106,751	\$407	\$794	\$107,952	\$111,547

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF OPERATING EXPENSES BY SOURCE BY AIRPORT

				2009	2008
	MEMPHIS	CHARLES W.	GENERAL		
	INTERNATIONAL	L BAKER	DEWITT SPAI	N	
	AIRPORT	AIRPORT	AIRPORT	TOTAL	TOTAL
AIRFIELD					
Airfield maintenance and operations	\$ 6,181	\$ 298	\$ 568	\$ 7,047	\$ 7,575
Salaries and employee benefits	2,930			2,930	2,846
Total	9,111	298	568	9,977	10,421
TERMINAL BUILDING					
Terminal shop maintenance and operation	ns 8,290			8,290	8,108
Steam and refrigeration	191			191	195
Salaries and employee benefit	5,243			5,243	5,459
Shared tenant - telephone systems	294			294	312
Customer service operations	41			41	48
Total	14,059			14,059	14,122
CD CANAD TO ANADOD THAT TO A					
GROUND TRANSPORTATION	2.210			2.210	2.250
Public parking - operations	2,210			2,210	2,258
Employee parking - operations	1,668			1,668	1,681
Taxicab operations	379			379	383
Total	4,257			4,257	4,322
GENERAL ADMINISTRATION					
General - non-departmental	1,675	40	60	1,775	1,987
General - departmental	3,321			3,321	4,078
Telephone	110	4		114	116
Salaries and employee benefits	8,232	127	128	8,487	8,487
Total	13,338	171	188	13,697	14,668
POLICE					
Airport police operations	1,419			1,419	1,660
Salaries and employee benefits	3,898			3,898	3,845
Operations coordinators	308			308	185
Total	5,625			5,625	5,690
	,			,	,
FIELD SHOP Field and paint shop maintenance and ope	prations 000			000	1 100
				980	1,188
Salaries and employee benefits Total	638			638	631
Total	1,618			1,618	1,819
OTHER AVIATION AREAS					
Cargo building complexes	10	2	11	23	126
Other aviation areas	179	1	1	181	17
Total	189	3	12	204	143
NON-AVIATION AREAS	745			745	724
Total Operating Expenses Before					
Depreciation and Amortization	48,942	472	768	50,182	51,909
DEPRECIATION AND AMORTIZATION		243	768 247	52,908	49,230
TOTAL OPERATING EXPENSES	\$101,360			\$103,090	\$101,139
TOTAL OF EXALING EXPENSES	\$1U1,50U	\$715	\$1,015	\$105,090	9101,139



MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF DEBT SERVICE REQUIREMENTS - CASH BASIS

JUNE 30, 2009 (\$ IN THOUSANDS)

AIRPORT	REVENUE	RONDS

FISCAL	SERIES	SERIES	SERIES
YEAR	1997A	1999D	1999E
2010	\$ 5,616	\$ 14,409	\$ 782
2011	3,629	14,409	786
2012		14,409	792
2013		15,560	
2014		16,653	
2015		17,159	
2016		17,179	
2017		33,598	
2018		33,597	
2019		33,599	
2020		33,595	
2021		33,596	
2022		33,596	
2023		33,597	
2024		33,596	
2025		33,599	
2026			
Total	9,245	412,151	2,360
Less interest	745	174,461	240
Principal payments	\$ 8,500	\$ 237,690	\$ 2,120



AIRPORT REVENUE BONDS

SERIES	SERIES	SERIES	SERIES	SERIES	
2001A	2001B	2002	2003A	2008A	TOTAL
\$ 13,088	\$ 2,172	\$ 3,430	\$ 2,325	\$ 11,678	\$ 53,500
12,734	2,172	4,417	2,313	12,081	52,541
7,909	2,172	5,719	2,304	15,526	48,831
7,912	2,172	448	2,295	15,783	44,170
7,910	2,172	450	2,287	15,216	44,688
7,909	2,172		2,276	15,062	44,578
7,912	2,172		2,263	15,198	44,724
7,908	2,172				43,678
7,911	2,172				43,680
7,911	2,172				43,682
7,907	2,172				43,674
7,911	2,172				43,679
	9,822				43,418
	9,820				43,417
	9,823				43,419
	9,824				43,423
	9,824				9,824
104,922	75,177	14,464	16,063	100,544	734,926
26,837	32,797	1,239	2,548	17,714	256,581
\$ 78,085	\$ 42,380	\$ 13,225	\$ 13,515	\$ 82,830	\$ 478,345

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF DEBT SERVICE REQUIREMENTS - CASH BASIS (CONTINUED)

JUNE 30, 2008 (\$ IN THOUSANDS)

FISCAL	GENERAL OBLIGATION BONDS SERIES	SPECIAL FACILITIES REVENUE BONDS SERIES	TOTAL OF
YEAR	1998	2003	ALL BONDS
2010	\$ 2,074	\$ 2,025	\$ 57,599
2011	2,072	2,025	56,638
2012	2,073	2,025	52,929
2013		2,025	46,195
2014		46,013	90,701
2015			44,578
2016			44,724
2017			43,678
2018			43,680
2019			43,682
2020			43,674
2021			43,679
2022			43,418
2023			43,417
2024			43,419
2025			43,423
2026			9,824
Total	6,219	54,113	795,258
Less interest	494	9,113	266,188
Principal payments	\$ 5,725	\$ 45,000	\$ 529,070

The schedule of debt service requirements presents principal, mandatory sinking fund redemptions, and interest when due.



This part of the Authority's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the government's overall financial health.

CONTENTS	PAGE
Financial Trends	
These schedules contain trend information to help the reader	
understand how the Authority's financial performance and	
well-being have changed over time	72
Revenue Capacity	
These schedules contain information to help the reader	
assess the Authority's most significant revenue sources	76
Debt Capacity	
These schedules present information to help the reader assess	
the affordability of the Authority's current levels of outstanding	
debt and its ability to issue additional debt in the future	85
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help	
reader understand the environment within which the Authority's	
financial activities take place	90
Operating Information	
These schedules contain service data to help the reader understand	
the information in the Authority's financial report relates to	
the services it provides and the activities it performs	93
1 3	



MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY OPERATING REVENUES, EXPENSES AND CHANGES IN NET ASSETS LAST TEN YEARS (IN THOUSANDS)

Airfield 44,712 46,875 46,867 48,013 Ground transportation 20,970 23,740 23,317 21,850 Other aviation areas 5,409 4,473 4,986 4,824 Non-aviation areas 7,738 6,530 8,736 7,041 107,952 111,547 112,634 111,015 Rental credit for signatory airlines TOTAL 107,952 111,547 112,634 111,015 OPERATING EXPENSES: Terminal building 14,059 14,122 12,533 12,538 Airfield 9,977 10,421 10,396 8,265		2009	2008	2007	2006
Airfield 44,712 46,875 46,867 48,013 Ground transportation 20,970 23,740 23,317 21,850 Other aviation areas 5,409 4,473 4,986 4,824 Non-aviation areas 7,738 6,530 8,736 7,041 107,952 111,547 112,634 111,015 Rental credit for signatory airlines TOTAL 107,952 111,547 112,634 111,015 OPERATING EXPENSES: Terminal building 14,059 14,122 12,533 12,538 Airfield 9,977 10,421 10,396 8,265	OPERATING REVENUES:				
Ground transportation 20,970 23,740 23,317 21,850 Other aviation areas 5,409 4,473 4,986 4,824 Non-aviation areas 7,738 6,530 8,736 7,041 Rental credit for signatory airlines 111,547 112,634 111,015 OPERATING EXPENSES: Terminal building 14,059 14,122 12,533 12,538 Airfield 9,977 10,421 10,396 8,265	Terminal building	\$29,123	\$29,929	\$28,728	\$29,287
Other aviation areas 5,409 4,473 4,986 4,824 Non-aviation areas 7,738 6,530 8,736 7,041 107,952 111,547 112,634 111,015 Rental credit for signatory airlines 107,952 111,547 112,634 111,015 OPERATING EXPENSES: Terminal building 14,059 14,122 12,533 12,538 Airfield 9,977 10,421 10,396 8,265	Airfield	44,712	46,875	46,867	48,013
Non-aviation areas 7,738 6,530 8,736 7,041 Rental credit for signatory airlines 111,547 112,634 111,015 TOTAL 107,952 111,547 112,634 111,015 OPERATING EXPENSES: Terminal building 14,059 14,122 12,533 12,538 Airfield 9,977 10,421 10,396 8,265	Ground transportation	20,970	23,740	23,317	21,850
TOTAL 107,952 111,547 112,634 111,015	Other aviation areas	5,409	4,473	4,986	4,824
Rental credit for signatory airlines TOTAL 107,952 111,547 112,634 111,015 OPERATING EXPENSES: Terminal building 14,059 14,122 12,533 12,538 Airfield 9,977 10,421 10,396 8,265	Non-aviation areas	7,738	6,530	8,736	7,041
signatory airlines TOTAL 107,952 111,547 112,634 111,015 OPERATING EXPENSES: Terminal building 14,059 14,122 12,533 12,538 Airfield 9,977 10,421 10,396 8,265		107,952	111,547	112,634	111,015
TOTAL 107,952 111,547 112,634 111,015 OPERATING EXPENSES: Terminal building 14,059 14,122 12,533 12,538 Airfield 9,977 10,421 10,396 8,265	Rental credit for				
OPERATING EXPENSES: Terminal building 14,059 14,122 12,533 12,538 Airfield 9,977 10,421 10,396 8,265	signatory airlines				
Terminal building 14,059 14,122 12,533 12,538 Airfield 9,977 10,421 10,396 8,265	TOTAL	107,952	111,547	112,634	111,015
Terminal building 14,059 14,122 12,533 12,538 Airfield 9,977 10,421 10,396 8,265	OPERATING EXPENSES:				
Airfield 9,977 10,421 10,396 8,265		reas 5,409 reas 7,738 reas 7,738 107,952 ress 107,952 ress 107,952 EXPENSES: ag 14,059 9,977 restation 4,257 tration 13,697 5,625 1,618 reas 204 reas 204 reas 50,182 ON AND ION 52,908 INCOME 4,862	14.122	12,533	12,538
	Č	· · · · · · · · · · · · · · · · · · ·	*		•
310unu nanopontauon 7,437 7,344 7,774 7,043	Ground transportation	· · · · · · · · · · · · · · · · · · ·	4,322	4,492	4,045
<u>.</u>	*	*	·	•	15,551
			*	•	4,432
, , , , , , , , , , , , , , , , , , , ,		· · · · · · · · · · · · · · · · · · ·	*	,	1,478
	A	· · · · · · · · · · · · · · · · · · ·	*	-	76
					410
					46,795
DEPRECIATION AND	DEPRECIATION AND				
		52,908	49,230	50,464	44,264
		4.0.42	10.400	10 (04	10.057
OPERATING INCOME 4,862 10,408 10,684 19,956	OPERATING INCOME	4,862	10,408	10,684	19,956
NON-OPERATING REVENUE					
(EXPENSE):	,				
	Interest and investment income	· · · · · · · · · · · · · · · · · · ·	· ·	· · · · · · · · · · · · · · · · · · ·	8,149
Customer facility charges 4,758 5,938 1,323	Customer facility charges	4,758	5,938	1,323	
Discretionary reserve credit	· ·				
(Loss) Gain on sale of capital assets (7,165) 69	(Loss) Gain on sale of capital assets	(7,165)	69		
1 66	1 00	1,127	867	171	163
Other 1,902	Other	1,902			
Total Non-Operating Revenue 8,873 18,851 12,632 8,312	Total Non-Operating Revenue	8,873	18,851	12,632	8,312
Interest Expense (31,313) (32,074) (33,255) (34,847	Interest Expense	(31,313)	(32,074)	(33,255)	(34,847)
		(22,440)	(13,223)	(/ /	(26,535)
		(17,578)	(2,815)	(9,939)	(6,579)
			27,547	49,532	26,042
CHANGE IN NET ASSETS \$26,866 \$24,732 \$39,593 \$19,463	CHANGE IN NET ASSETS	\$26,866	\$24,732	\$39,593	\$19,463



2005	2004	2003	2002	2001	2000
\$29,659	\$26,354	\$27,901	\$24,125	\$19,421	\$15,879
48,769	45,763	46,995	40,642	35,704	22,766
18,972	17,799	17,213	17,292	19,057	16,681
4,562	4,191	4,062	3,358	2,997	5,089
6,431	6,302	7,280	6,969	6,802	6,815
108,393	100,409	103,451	92,386	83,981	67,230
	(7,209)				
108,393	93,200	103,451	92,386	83,981	67,230
,	,	,	,	,	,
12,158	11,760	11,381	11,765	12,274	10,457
7,149	6,905	6,963	5,734	6,247	6,237
4,516	4,126	4,188	4,120	4,021	3,905
11,967	11,563	11,287	10,386	12,345	11,782
4,497	4,280	4,698	4,283	3,713	3,484
1,436	1,168	1,259	1,030	1,344	1,062
62	50	97	56	195	146
217	537	859	900	1,041	1,099
42,002	40,389	40,732	38,274	41,180	38,172
44,463	43,474	41,119	38,245	31,365	24,531
21,928	9,337	21,600	15,867	11,436	4,527
5,830	3,391	6,519	7,823 1,018	9,099	2,262
	(4,530)		1,010		
118	239	151	1,117	81	18
5,948	(900)	6,670	9,958	9,180	2,280
(34,118)	(31,835)	(33,090)	(31,433)	(28,612)	(15,992)
(28,170)	(32,735)	(26,420)	(21,475)	(19,432)	(13,712)
(6,242)	(23,398)	(4,820)	(5,608)	(7,996)	(9,185)
24,337	42,866	7,473	26,747	37,297	16,613
\$18,095	\$19,468	\$2,653	\$21,139	\$29,301	\$7,428





MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY NET ASSETS

LAST NINE YEARS (IN THOUSANDS)

	2009	2008	2007	2006	2005	2004	2003	2002	2001
Invested in capital assets,									
net of related debt	\$438,852	\$407,677	\$383,985	\$351,896	\$333,199	\$320,251	\$309,223	\$346,266	\$354,576
Restricted for:									
Debt Service				102,440	100,086	97,823	96,409	51,317	41,791
Capital Acquisitions	123,059	128,607	126,566	12,814	16,115	19,278	2,779	23,124	10,562
Total Restricted	123,059	128,607	126,566	115,254	116,201	117,101	99,188	74,441	52,353
Unrestricted	21,374	20,135	21,136	24,944	23,231	17,184	26,657	11,708	4,347
Total Net Assets (1)	\$583,285	\$556,419	\$531,687	\$492,094	\$472,631	\$454,536	\$435,068	\$432,415	\$411,276

⁽¹⁾ The Authority adopted GASB Statement No. 34 in 2002 resulting in the elimination of Fund Equity and introducing Net Assets. Ten year data will be presented when available.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY PASSENGER ENPLANEMENTS MARKET SHARE LAST TEN YEARS

	FY20	009	FY20	08	FY20	07	FY 2	2006
AIRLINE	Enplanements	Share	Enplanements	Share	Enplanements	Share	Enplanements	Share
DOMESTIC								
Northwest Airlines (1)	1,581,539	31.8%	2,276,517	42.4%	2,381,113	45.2%	2,390,694	44.7%
Northwest Airlink	1,526,245	30.7%	1,542,122	28.7%	1,477,975	28.1%	1,287,585	24.1%
Mesaba Airlines	464,190	9.3%	230,836	4.3%	205,045	3.9%	449,224	8.4%
Compass Airlines	244,394	4.9%	52,854	1.0%				
USAirways Express (2)	185,549	3.7%	182,051	3.4%	160,884	3.1%	135,979	2.5%
Delta Air Lines (1)	156,574	3.1%	114,941	2.1%	117,219	2.2%	236,424	4.4%
AirTran	141,882	2.9%	171,915	3.2%	164,148	3.1%	152,708	2.9%
Delta Connection (3)	134,903	2.7%	148,248	2.8%	147,769	2.8%	88,954	1.7%
American Airlines	103,182	2.1%	119,890	2.2%	108,941	2.1%	81,847	1.5%
Continental Express	93,126	1.9%	100,285	1.9%	102,943	2.0%	96,419	1.8%
United Express (4)	89,635	1.8%	90,968	1.7%	106,929	2.0%	126,241	2.4%
American Eagle	62,396	1.3%	76,459	1.4%	85,030	1.6%	114,738	2.1%
Other (5)	1,720	0.0%	71,976	0.2%	25,470	0.5%	32,912	0.6%
TOTAL DOMESTIC	4,785,335	96.2%	5,179,062	96.4%	5,083,466	96.6%	5,193,725	97.1%
INTERDAL ATTION AT								
INTERNATIONAL	10 (202	2.00/	100.010	2 <0/	150.000	2.40/	774.404	• 00/
Northwest Airlines	186,393	3.8%	190,819	3.6%	179,928	3.4%	154,406	2.9%
Other (5)	0	0.0%	4	0.0%	122	0.0%	976	0.0%
TOTAL INTERNATIONAL	186,393	3.8%	190,823	3.6%	180,050	3.4%	155,382	2.9%
Grand Totals								
TOTAL ENPLANEMENTS -								
MSCAA	4,971,728	100.0%	5,369,885	100.0%	5,263,516	100.0%	5,349,107	100.0%
Percent of Total U.S.								
Enplanements (6)		N.A.		0.70%	0.69%		0.72%	

Source: Memphis-Shelby County Airport Authority, Activity Reports and U.S. Bureau of Transportation

⁽¹⁾ For FY2009 Delta Airlines and Northwest Airlines merged effective October 29, 2008. Their statistical information will be combined upon the FAA issuing a combined operating certificate.

⁽²⁾ For FY2008 Mesa Airlines, PSA Airlines and Republic operated for US Airways Express. Previous years totals include America West.

⁽³⁾ For FY2008 Atlantic Southeast, Chautauqua, ComAir, Pinnacle, Shuttle America and Skywest Airlines operated for Delta Connection.

⁽⁴⁾ For FY2008 Skywest Airlines operated for United Express.

⁽⁵⁾ May include activity by airlines no longer serving Memphis.

⁽⁶⁾ Source: FAA, based upon calendar year.



F	Y 2005	I	Y 2004	FY	2003	FY 20	002	FY	7 2001	F	Y 2000
Enplanements	Share										
2,641,818	48.9%	2,443,379	47.1%	3,090,199	56.2%	2,944,140	58.0%	3,659,317	59.2%	3,161,354	60.1%
992,367	18.4%	917,426	17.7%	643,120	11.7%	618,598	12.2%	823,030	13.3%	557,212	10.6%
542,082	10.0%	675,547	13.0%	683,291	12.4%	396,049	7.8%	510,607	8.3%	260,540	5.0%
116,757	2.2%	120,562	2.3%	63,358	1.2%	36,899	0.7%	5,495	0.1%		
290,782	5.4%	274,408	5.3%	268,223	4.9%	318,528	6.3%	421,132	6.8%	494,836	9.4%
141,971	2.6%	135,852	2.6%	100,757	1.8%	100,916	2.0%	102,679	1.7%	94,532	1.8%
103,104	1.9%	95,239	1.8%	88,871	1.6%	55,344	1.1%	32,374	0.5%	42,840	0.8%
56,671	1.0%	50,895	1.0%	82,041	1.5%	77,990	1.5%	87,478	1.4%	92,066	1.7%
90,320	1.7%	87,249	1.7%	78,866	1.4%	85,222	1.7%	85,702	1.4%	83,902	1.6%
107,055	2.0%	101,123	1.9%	85,404	1.6%	74,343	1.5%	5,044	0.1%	23,136	0.4%%
104,648	1.9%	76,257	1.5%	41,558	0.8%	49,810	1.0%	43,215	0.7%	36,415	0.7%
54,107	1.0%	58,285	1.1%	111,064	2.0%	167,401	3.3%	267,598	4.3%	271,234	5.2%
5,241,682	97.0%	5,036,222	97.0%	5,336,752	97.0%	4,925,240	97.1%	6,043,671	97.8%	5,118,067	97.3%
158,323	2.9%	149,393	2.9%	86,139	1.6%	61,200	1.2%	40,537	0.6%	43,242	0.8%
				•			1.7%	, ,			
3,440	0.1%	7,445	0.1%	76,840	1.4%	85,487	1./%	96,706	1.6%	101,064	1.9%
161,763	3.0%	156,838	3.0%	162,979	3.0%	146,687	2.9%	137,243	2.2%	144,306	2.7%
5,403,445	100.0%	5,193,060	100.0%	5,499,731	100.0%	5,071,927	100.0%	6,180,914	100.0%	5,262,373	100.0%
	0.75%		0.75%		0.86%		0.80%		0.96%		0.77%

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY 10 YEAR ORIGINATING AND DESTINATION (O&D) AIRLINE PASSENGERS LAST TEN YEARS (IN THOUSANDS)

	O&D	Total Enplaned	Percentage
Year	Passengers	Passengers	
2009	1,834	4,972	37%
2008	2,116	5,370	39%
2007	2,015	5,264	38%
2006	1,998	5,349	37%
2005	1,969	5,403	36%
2004	1,884	5,193	36%
2003	1,820	5,500	33%
2002	1,741	5,072	34%
2001	2,033	6,181	33%
2000	2,014	5,262	38%

Source: Memphis-Shelby County Airport Authority Finance Division

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY COST PER ENPLANED PASSENGER

LAST TEN YEARS (IN THOUSANDS)

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Average Cost per							\$ 5.01	\$ 4.68	\$ 4.66	\$ 4.73
Enplaned Passenger ⁽¹⁾										
Average Cost per Enplaned Passenger plus Special Facility Debt	\$3.22	\$4.13	\$5.81	\$6.16	\$5.98	\$6.38	\$5.94	\$5.61	\$5.59	\$5.76
Average Cost per Enplaned Passenger plus Special Facility Debt and FIS Fees	\$3.43	\$4.31	\$6.09	\$6.55	\$6.43	\$6.79	\$6.26	\$5.91	\$5.90	\$6.10

⁽¹⁾ Fiscal years 2009, 2008, 2007, and 2006 are shown without certain Northwest Airline Special Facility debt service requirements and FIS Fees to provide an average cost per enplaned passenger. Fiscal years 2005 and earlier are NOT shown with this adjustment. Future years will be shown as this baseline until 10 year data is available.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY CARGO MARKET SHARE ENPLANED

LAST TEN YEARS (EXPRESSED IN THOUSANDS OF POUNDS)

	FY2	009	FY20	008	FY20	07	FY 2006)6		
AIRLINE	Cargo Weight	Share								
DOMESTIC FREIGHT										
Federal Express	3,836,943	93.9%	4,062,354	93.9%	4,099,458	93.9%	3,908,589	93.2%		
United Parcel Service	31,126	0.9%	33,282	0.8%	35,693	0.8%	37,256	0.9%		
Mountain Air	9,766	0.2%	10,890	0.3%	9,404	0.2%	9,256	0.2%		
Air Transport Int'l (prev BAX Gle	obal) 7,715	0.2%	11,903	0.3%	12,951	0.3%	13,365	0.3%		
Northwest (1)	1,992	0.0%	2,879	0.1%	3,100	0.1%	3,010	0.1%		
ABX (prev Airborne Express)	1,815	0.0%	3,891	0.1%	4,159	0.1%	3,275	0.1%		
DHL	1,763	0.0%	4,896	0.1%	4,280	0.1%	5,125	0.1%		
Northwest Airlink	1,029	0.0%	1,050	0.0%	1,140	0.0%	948	0.0%		
Other (2)	851	0.0%	1,202	0.0%	1,802	0.0%	7,214	0.0%		
Baron Aviation	782	0.0%	663	0.0%	1,753	0.0%	3,879	0.1%		
Delta Airlines (1)	419	0.0%	897	0.0%	1,019	0.0%	2,003	0.1%		
Total Domestic Freight	3,894,201	95.2%	4,133,907	95.6%	4,174,759	95.6%	3,993,920	95.2%		
INTERNATIONAL FREIGI	HT									
Federal Express	189,323	4.6%	180,676	4.2%	176,511	4.0%	192,375	4.6%		
Northwest (1)	3,184	0.1%	4,166	0.1%	4,073	0.1%	3,038	0.1%		
Other (2)		0.0%	490	0.0%	635	0.0%	929	0.0%		
Total International Freight	192,507	4.7%	185,332	4.3%	181,219	4.1%	196,342	4.7%		
AIR MAIL										
Kalitta Air	3,364	0.1%	5,146	0.1%	10,902	0.2%	6,463	0.2%		
American		0.0%		0.0%		0.0%	54	0.0%		
Northwest (1)	14	0.0%	2	0.0%	16	0.0%	28	0.0%		
Northwest Airlink		0.0%	2	0.0%		0.0%		0.0%		
Delta (1)		0.0%		0.0%		0.0%	15	0.0%		
Other (2)	4	0.0%		0.0%	16	0.0%	74	0.0%		
Total Air Mail	3,382	0.1%	5,150	0.1%	10,934	0.3%	6,634	0.2%		
Total Cargo Enplained	4,090,090	100.0%	4,324,389	100.0%	4,366,912	100.0%	4,196,896	100.0%		

Source: Memphis-Shelby County Airport Authority, Activity Reports

⁽¹⁾ For FY2009 Delta Airlines and Northwest Airlines merged effective October 29, 2008. Their statistical information will be combined upon the FAA issuing a combined operating certificate.

⁽²⁾ May include activity by airlines no longer servicing Memphis.



FY 2000	F	2001	FY	002	FY 20	2003	FY	Y 2004	F	Y 2005	F
t Sha	Cargo Weight	Share	Cargo Weight								
3 90.0	2,448,268	89.5%	2,390,614	93.4%	3,399,669	93.8%	3,668,062	93.6%	3,744,889	93.3%	3,818,706
	25,663	0.9%	25,205	0.7%	27,092	0.7%	26,075	0.7%	29,999	0.9%	34,589
		0.4%					*	0.7%	9,994	0.9%	9,804
	8,595		9,728	0.3%	9,698	0.3%	11,249		,		,
	21,657	0.5%	12,938	0.4%	13,932	0.3%	13,622	0.3%	13,858	0.4%	13,981
	7,105	0.2%	4,900	0.1%	3,184	0.1%	3,258	0.2%	7,133	0.1%	4,183
	8,526	0.4%	10,025	0.3%	9,133	0.3%	9,842	0.2%	9,369	0.2%	9,594
	810	0.1%	1,259	0.0%	1,501	0.0%	1,576	0.0%	1,705	0.0%	1,723
	364	0.0%	468	0.0%	361	0.0%	958	0.0%	371	0.0%	382
3 0.1	18,488	0.1%	15,686	0.0%	8,714	0.0%	6,902	0.2%	6,932	0.1%	8,267
7 0.2	5,497	0.2%	4,734	0.1%	4,396	0.1%	4,144	0.1%	4,318	0.1%	4,385
7 0.1	1,237	0.0%	804	0.0%	936	0.0%	1,120	0.0%	955	0.0%	1,065
93.6	2,546,210	92.8%	2,476,361	95.5%	3,478,615	95.8%	3,746,809	95.7%	3,829,522	95.4%	3,906,679
3 4.6	130,098	5.3%	141,856	3.6%	132,395	3.7%	144,416	4.1%	163,261	4.4%	178,127
								0.0%	507	0.1%	3,348
1 0.3	9,014	0.3%	9,259	0.2%	5,930	0.1%	4,534	0.0%	69	0.0%	45
2 4.9	139,112	5.6%	151,115	3.8%	138,325	3.8%	148,950	4.1%	163,837	4.5%	181,520
		0.0%		0.0%		0.0%		0.1%	3,927	0.1%	4,166
		0.0%		0.0%		0.0%		0.0%		0.0%	
2 1.2	32,392	1.4%	36,813	0.6%	21,604	0.4%	14,103	0.0%	1,171	0.0%	12
		0.0%		0.0%		0.0%		0.0%		0.0%	
0.1	3,122	0.1%	2,777	0.0%	1,647	0.0%	480	0.0%	1,063	0.0%	569
2 0.2	4,182	0.1%	5,072	0.1%	1,166	0.0%	223	0.0%	498	0.0%	356
5 1.5	39,696	1.6%	44,662	0.7%	24,417	0.4%	14,806	0.1%	6,659	0.1%	5,103
3 100.0	2,725,018	100.0%	2,672,138	100.0%	3,641,357	100.0%	3,910,564	100.0%	4,000,018	100.0%	4,093,302

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY LANDED WEIGHTS

LAST TEN YEARS (EXPRESSED IN THOUSANDS OF POUNDS)

	FY2	009	FY20	08	FY20	007	FY	2006
AIRLINE	Landed Weight	Share	Landed Weight	Share	Landed Weight	Share	Landed Weight	Share
MAJOR/NATIONAL								
Northwest Airlines (1)	2,520,905	9.7%	3,471,984	13.0%	3,667,471	13.8%	3,645,688	14.0%
Delta Air Lines (1)	221,502	0.9%	156,997	0.6%	169,367	0.6%	343,854	1.3%
American Airlines	201,814	0.8%	202,135	0.7%	193,212	0.7%	142,037	0.5%
Airtran	180,752	0.7%	216,006	0.8%	209,664	0.8%	182,650	0.8%
Continental	402	0.0%	1,178	0.0%	1,630	0.0%	9,070	0.0%
Other (2)	340	0.0%	131,606	0.5%	21,077	0.1%	23,108	0.1%
Total Major/National	3,125,715	12.1%	4,179,906	15.6%	4,262,421	16.0%	4,346,407	16.7%
REGIONAL								
Pinnacle Airlines	1,971,362	7.6%	1,861,435	6.9%	1,838,734	7.0%	1,696,089	6.5%
Mesaba	677,205	2.6%	338,724	1.3%	293,391	1.1%	548,226	2.2%
Compass	310,386	1.2%	66,811	0.2%		0.0%		0.0%
USAirways Express	204,376	0.8%	205,199	0.8%	110,895	0.4%	110,849	0.4%
Continental Express	128,615	0.5%	134,570	0.5%	136,581	0.5%	122,303	0.5%
United Express	123,576	0.5%	127,824	0.5%	142,229	0.5%	178,181	0.7%
Delta Connection	115,244	0.4%	192,746	0.7%	198,730	0.8%	114,966	0.4%
American Eagle	94,952	0.4%	108,876	0.4%	117,541	0.4%	141,608	0.5%
Other (2)	8,258	0.0%	41,170	0.2%	111,543	0.4%	91,756	0.4%
Total Regional	3,633,974	14.0%	3,077,355	11.5%	2,949,644	11.1%	3,003,978	11.6%
CARGO								
Federal Express	18,739,254	72.4%	19,111,270	71.3%	18,899,280	71.1%	18,098,283	69.7%
United Parcel Service	209,284	0.8%	192,060	0.7%	152,691	0.6%	153,161	0.6%
Air Transport Int'l (fmr BAX G	Global) 59,990	0.2%	76,557	0.3%	76,568	0.3%	78,262	0.3%
Mountain Air Cargo	32,164	0.1%	32,618	0.1%	27,023	0.1%	29,803	0.1%
ABX (Airborne Express)	28,538	0.1%	25,908	0.1%	26,961	0.1%	34,861	0.1%
DHL (formerly Menlo/Emery)	24,219	0.1%	42,876	0.2%	41,358	0.2%	39,734	0.2%
Kalitta Air	22,905	0.1%	36,360	0.1%	101,880	0.4%	54,720	0.2%
Other (2)	7,276	0.1%	17,927	0.1%	27,504	0.1%	120,821	0.5%
Total Cargo	19,123,630	73.9%	19,535,576	72.9%	19,353,266	72.9%	18,609,645	71.7%
Total Landed Weights	25,883,319	100.0%	26,792,837	100.0%	26,565,330	100.0%	25,960,030	100.0%

⁽¹⁾ May include activity by airlines no longer serving Memphis.



F	Y 2005	I	Y 2004	FY	2003	FY 20	002	FY	2001	F	Y 2000
Landed Weight	Share	Landed Weight	Share	Landed Weight	Share	Landed Weight	Share	Landed Weight	Share	Landed Weight	Share
4,173,077	16.3%	4,027,714	16.1%	4,690,885	18.5%	4,714,431	19.4%	5,498,081	25.7%	4,945,130	24.8%
386,830	1.5%	372,802	1.5%	391,600	1.5%	513,245	2.1%	688,567	3.2%	745,043	3.8%
104,428	0.5%	106,426	0.4%	145,874	0.6%	139,339	0.7%	156,322	0.7%	158,490	0.8%
182,208	0.7%	169,684	0.7%	141,128	0.6%	141,273	0.6%	141,174	0.7%	142,560	0.7%
26,074	0.1%	34,760	0.1%	33,550	0.1%	31,680	0.1%	17,710	0.1%		
30,631	0.1%	423	0.0%	209,478	0.8%	306,883	1.2%	504,081	2.4%	470,588	2.3%
4,903,248	19.2%	4,711,809	18.8%	5,612,515	22.1%	5,846,851	24.1%	7,005,935	32.8%	6,461,811	32.4%
1,365,679	5.4%	1,270,551	5.1%	978,739	3.8%	958,194	3.9%	1,199,072	5.6%	751,203	3.8%
646,572	2.5%	823,742	3.3%	928,975	3.6%	513,413	2.1%	699,930	3.3%	328,125	1.6%
	0.0%		0.0%		0.0%						
75,204	0.3%	102,874	0.4%	69,894	0.3%	48,365		7,148	0.0%		
133,742	0.5%	120,182	0.5%	116,939	0.5%		0.5%	131,796	0.6%	102,853	0.5%
145,972	0.6%	129,908	0.5%	104,763	0.4%		0.4%	7,972	0.0%	33,476	0.2%
137,817	0.5%	168,766	0.7%	150,545	0.6%		0.4%	50,055	0.2%	65,001	0.3%
126,356	0.5%	112,328	0.4%	59,636	0.2%	48,957	0.2%	44,775	0.2%	37,541	0.2%
126,093	0.5%	157,228	0.6%	117,285	0.5%	110,928	0.7%	130,802	0.7%	165,976	0.8%
2,757,435	10.8%	2,885,579	11.5%	2,526,776	9.9%		8.2%	2,271,550	10.6%	1,484,175	7.4%
17,398,021	68.0%	16,896,343	67.5%	16,721,926	65.5%	15,784,101	65.0%	11,343,962	53.0%	11,221,895	56.2%
140,871	0.4%	178,982	0.7%	255,214	1.0%	257,356	1.1%	259,746	1.2%	252,649	1.3%
84,380	0.3%	75,161	0.3%	82,776	0.3%	82,820	0.3%	71,341	0.3%	128,873	0.6%
47,887	0.2%	51,870	0.2%	57,834	0.2%	63,378	0.3%	64,988	0.3%	51,917	0.3%
81,589	0.3%	71,230	0.3%	73,661	0.3%		0.3%	101,660	0.5%	80,085	0.4%
13,584	0.1%	13,260	0.1%	13,104	0.1%		0.1%	13,118	0.1%	7,735	0.0%
39,735	0.2%	31,905	0.1%	,	0.0%		0.0%	,	0.0%	,	0.0%
127,911	0.5%	124,407	0.5%	147,938	0.6%		0.6%	259,569	1.2%	279,425	1.4%
17,933,978	70.0%	17,443,159	69.7%	17,352,454	68.0%	16,430,731	67.7%	12,114,384	56.6%	12,022,579	60.2%
25,594,661	100.0%	25,040,546	100.0%	25,491,744		24,277,349		21,391,869	100.0%	19,968,565	100.0%

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY AIRCRAFT OPERATIONS (I) LAST TEN YEARS

	MAJOR/			GENERAL		
FISCAL YEAR	NATIONALS	REGIONAL	CARGO	AVIATION	MILITARY	TOTAL
2009	48,580	146,026	124,564	27,897	1,413	348,480
2008	66,978	132,242	131,006	40,583	1,541	372,350
2007	68,730	129,254	135,882	42,999	1,622	378,487
2006	70,622	132,662	136,244	48,185	1,692	389,405
2005	81,854	124,394	134,486	50,523	1,454	392,711
2004	77,942	132,236	131,766	49,994	1,752	393,690
2003	94,738	119,824	133,030	55,111	1,712	404,415
2002	96,144	101,778	129,586	59,011	3,617	390,136
2001	114,156	118,916	103,170	59,897	4,488	400,627
2000	103,704	88,962	104,456	76,237	4,651	378,010

Source: Memphis-Shelby County Airport Authority, Activity Reports

(1) Takeoffs and Landings

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY DEBT SERVICE COVERAGE

LAST TEN YEARS (\$ IN THOUSANDS)

Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) (5,290) (5,290) (5,290) Notes Payable Principal and Interest (263) (40) (352) (658) (525) (331) (416) (355) (66) (49) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%		2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Denia Indicus	REVENUES:										
Terminal building	(as defined in										
Airfield	bond indenture)										
Ground Transportation 20,970 23,740 23,817 21,850 18,972 17,99 17,213 17,292 19,057 16,681 70,000 70,00	Terminal building	\$29,123	\$29,929	\$28,728	\$29,287	\$29,659	\$26,354	\$27,901	\$24,125	\$19,421	\$15,879
Other aviation areas 5,409 4,473 4,986 4,824 4,562 4,119 4,062 3,358 2,997 5,089 Non-aviation areas 7,738 6,530 8,736 7,041 6,431 6,302 7,280 6,969 6,802 6,815 Less Rental Credits Application of prior year surplins 4,849 6,107 6,171 5,148 3,653 7,266 3 2,941 6,858 Coverage Carryforward 11,000 9,780 9,780 9,280 9,841 9,841 3,831 COVERATING 2 11,000 9,780 9,780 9,280 9,841 9,841 3,831 COVERATION 12 11,000 9,780 9,780 9,280 9,841 9,841 3,831 COVERAGE SETS COVERAGE SETS Leg March March 4,280 4,281 4,422 14,28 14,28 14,20 14,045 14,68 14,20 4,045 4,10 4,10<	_	44,712	46,875	46,867	48,013	48,769	45,763	46,995	40,642	35,704	22,766
Non-avation areas	Ground Transportation	20,970	23,740	23,317	21,850	18,972	17,799	17,213	17,292	19,057	16,681
Non-aviation areas	Other aviation areas	5,409	4,473	4,986	4,824	4,562	4,191	4,062	3,358	2,997	5,089
Application of prior 4,849 6,107 6,171 5,148 3,653 7,266 2,974 6,858 7,266 2,974 7,266 2,974 7,266 2,974 2,858 2,978 2,280		7,738	6,530	8,736	7,041	6,431	6,302	7,280	6,969	6,802	6,815
Variable	Less Rental Credits						(7,209)				
Variable	Application of prior	4,849	6,107	6,171	5,148	3,653	7,266			2,974	6,858
Coverage Carryforward 11,000 9,780 9,780 9,780 9,280 9,841 9,841 3,831 3,831 Coverage Carryforward 11,000 127,434 128,585 125,943 121,326 110,307 113,292 96,217 86,955 74,088	11 1	,	,	,	,	,	,			,	,
OPERATING EXPENSES: Terminal building		11,000	9,780	9,780	9,780	9,280	9,841	9,841	3,831		
Terminal building			127,434		125,943	121,326	110,307	113,292		86,955	74,088
Terminal building		<u> </u>		<u> </u>	<u> </u>	<u> </u>		<u> </u>	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	
Airfield 9,977 10,421 10,396 8,265 7,149 6,905 6,963 5,734 6,247 6,237 Ground transportation 4,257 4,322 4,492 4,495 4,516 4,126 4,188 4,120 4,021 3,905 General administration 13,697 14,668 13,852 15,551 11,967 11,563 11,287 10,386 12,345 11,782 Police 5,625 5,690 4,373 4,432 4,497 4,280 4,698 4,283 3,713 3,484 Field shop 1,618 1,819 1,161 1,478 1,436 1,168 1,259 1,030 1,344 1,062 Other aviation areas 204 143 174 76 62 50 97 56 195 146 Non-aviation areas 745 724 4,505 410 217 537 859 900 1,041 1,099 TOTAL 50,182 51,909 51,486 46,795 42,002 40,389 40,732 38,274 41,180 38,172 Net Revenues Before Adjustments \$73,619 75,525 77,099 79,148 79,324 69,918 72,560 57,943 45,775 35,916 Restricted Interest Earnings and Other (a) 3,190 5,074 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 Shord Reserves - 1999C Other Revenue 3,029 9,36 531 530 569 525 522 740 894 915 Capital Outlay (2,570) (2,525) (2,333) (1,924) (2,273) (2,760) (1,624) (4,470) (1,482) (3,414) Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,525) (331) (416) (355) (66) (49) Notes Payable Principal and Interest (263) (40) (352) (55,884 \$77,070 \$76,244 \$67,75 \$69,504 \$55,044 \$44,01 \$30,699 DEBT SERVICE REQUIREMENT: Airport Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,044 \$67,75 \$69,504 \$55,044 \$44,01 \$30,699 DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,7											
Ground transportation 4,257 4,322 4,492 4,045 4,516 4,126 4,188 4,120 4,021 3,905 General administration 13,697 14,668 13,852 15,551 11,967 11,563 11,287 10,386 12,345 11,782 Police 5,625 5,690 4,373 4,432 4,497 4,280 4,698 4,283 3,713 3,484 Field shop 1,618 1,819 1,161 1,478 1,436 1,168 1,259 1,030 1,344 1,062 Other aviation areas 204 143 174 76 62 50 97 56 195 146 Non-aviation areas 745 724 4,555 410 217 537 859 900 1,014 1,099 TOTAL 50,182 51,909 51,486 46,795 42,002 40,389 40,732 38,274 41,180 38,172 Net Revenues Before Adjustments \$73,619 75,525 77,099 79,148 79,324 69,918 72,560 57,943 45,775 35,916 Restricted Interest Earnings and Other (a) 3,190 5,074 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 80nd Reserves -1999C Tother Revenue 3,029 936 531 530 569 525 522 740 894 1,132 Cother Revenue 3,029 936 531 530 569 525 522 740 894 915 Capital Outlay (2,570) (2,525) (2,333) (1,924) (2,273) (2,760) (1,624) (4,470) (1,482) (3,414) Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) (5,290) (5,290) (5,290) Notes Payable Principal and Interest (263) (40) (352) (658) (525) (331) (416) (355) (66) (49) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) \$5,236 \$55,322 \$55,361 \$56,747 \$57,067 \$50,178 \$48,192 \$41,142 \$35,215 \$23,009 General Obligation Bonds \$2,124 \$2,315 \$3,989 \$3,927 \$3,843 \$3,661 \$3,623 \$3,641 \$3,784 \$3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,655 Total obligation Bonds \$2,124 \$2,315 \$3,989 \$3,927 \$3,843 \$3,661 \$3,623 \$3,641 \$3,784 \$3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,676 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,676 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,676 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59			· · · · · · · · · · · · · · · · · · ·		,	,		,		,	
General administration 13,697 14,668 13,852 15,551 11,967 11,563 11,287 10,386 12,345 11,782 Police 5,625 5,690 4,373 4,432 4,497 4,280 4,698 4,283 3,713 3,484 Field shop 1,618 1,819 1,161 1,478 1,436 1,168 1,259 1,030 1,344 1,062 Other aviation areas 204 143 174 76 62 50 97 56 195 146 Non-aviation areas 745 724 4,505 410 217 537 859 900 1,041 1,099 TOTAL 50,182 51,909 51,486 46,795 42,002 40,389 40,732 38,274 41,180 38,172 Net Revenues Refore Adjustments \$73,619 75,525 77,099 79,148 79,324 69,918 72,560 57,943 45,775 35,916 Restricted Interest Earnings and Other (a) 3,190 5,074 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 Rond Reserves - 1999C 1,132 Other Revenue 3,029 936 531 530 569 525 522 740 894 915 Capital Outlay (2,570) (2,525) (2,333) (1,924) (2,273) (2,760) (1,624) (4,470) (1,482) (3,414) Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) (5,290) (5,290) Notes Payable Principal and Interest (263) (4,625) (4,525) (4,525) (4,525) (4,525) (331) (416) (355) (5,290) (5,290) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 DEBT SERVICE ROUTERMENT: Alpha Tevenue Bonds (c) \$55,236 \$55,322 \$55,361 \$56,747 \$7,067 \$50,178 \$48,192 \$41,142 \$35,215 \$23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,755 Coverage ratio - airport revenue bonds 129% 135% 133% 136% 134% 134% 134% 125% 133% 136% 134% 134% 134% 134% 125% 133% 136% 134% 1			,		,	7,149	6,905	,			
Police 5,625 5,690 4,373 4,432 4,497 4,280 4,698 4,283 3,713 3,484 Field shop 1,618 1,819 1,161 1,478 1,436 1,168 1,259 1,030 1,344 1,062 Other aviation areas 204 143 174 76 6 50 97 56 195 146 Non-aviation areas 745 724 4,505 410 217 537 859 900 1,041 1,099 TOTAL 50,182 51,909 51,486 46,795 42,002 40,389 40,732 38,274 41,180 38,772 Net Revenues 8 73,619 75,525 77,099 79,148 79,324 69,918 72,560 57,943 45,775 35,916 Refore Adjustments 873,619 5,545 77,099 79,148 79,324 69,918 72,560 57,943 45,775 35,916 Restricted Interest	Ground transportation	4,257	4,322	4,492	4,045	4,516	4,126	4,188	4,120	4,021	3,905
Field shop	General administration	13,697	14,668	13,852	15,551	11,967	11,563	11,287	10,386	12,345	11,782
Other aviation areas 204 143 174 76 62 50 97 56 195 146 Non-aviation areas 745 724 4,505 410 217 537 859 900 1,041 1,099 TOTAL 50,182 51,909 51,486 46,795 42,002 40,389 40,732 38,274 41,180 38,172 Net Revenues Before Adjustments 873,619 75,525 77,099 79,148 79,324 69,918 72,560 57,943 45,775 35,916 Restricted Interest Earnings and Other (a) 3,190 5,074 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 Bond Reserves - 1999C 50 50 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 Capital Outlay (2,570) (2,525) (2,333) (1,924) (2,273) (2,760) (1,624) (4,470) (1,482) (3,414)	Police	5,625	5,690	4,373	4,432	4,497	4,280		,	3,713	3,484
Non-aviation areas 745 724 4,505 410 217 537 859 900 1,041 1,099 TOTAL 50,182 51,909 51,486 46,795 42,002 40,389 40,732 38,274 41,180 38,172 Net Revenues Before Adjustments \$73,619 75,525 77,099 79,148 79,324 69,918 72,560 57,943 45,775 35,916 Restricted Interest Earnings and Other (a) 3,190 5,074 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 Bond Reserves - 1999C 1,132 1,132 Other Revenue 3,029 936 531 530 569 525 522 740 894 915 Capital Outlay (2,570) (2,525) (2,333) (1,924) (2,273) (2,760) (1,624) (4,470) (1,482) (3,414) Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) (5,290) (5,290) Notes Payable Principal and Interest (263) (40) (352) (668) (525) (331) (416) (355) (466) (49) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,786 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 133% 136% 134% 135% 144% 134% 125% 133% 133% 134% 135% 144% 134% 125% 133% 134% 135% 144% 134% 125% 133% 134% 135% 134% 135% 144% 134% 125% 133% 134% 135% 144% 134% 125% 133% 134% 135% 1	Field shop	1,618	1,819	1,161	1,478	1,436	1,168	1,259	1,030	1,344	1,062
TOTAL 50,182 51,909 51,486 46,795 42,002 40,389 40,732 38,274 41,180 38,172 Net Revenues Before Adjustments \$73,619 75,525 77,099 79,148 79,324 69,918 72,560 57,943 45,775 35,916 Restricted Interest Earnings and Other (a) 3,190 5,074 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 Bond Reserves - 1999C Other Revenue 3,029 936 531 530 569 525 522 740 894 915 Capital Outlay (2,570) (2,525) (2,333) (1,924) (2,273) (2,760) (1,624) (4,470) (1,482) (3,414) Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) (5,290) (5,290) Notes Payable Principal and Interest (263) (40) (352) (658) (525) (331) (416) (355) (66) (49) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 134% 125% 133%	Other aviation areas	204	143	174	76	62	50	97	56	195	146
Net Revenues Before Adjustments \$73,619 75,525 77,099 79,148 79,324 69,918 72,560 57,943 45,775 35,916 Restricted Interest Earnings and Other (a) 3,190 5,074 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 Bond Reserves - 1999C Other Revenue 3,029 936 531 530 569 525 522 740 894 915 Capital Outlay (2,570) (2,525) (2,333) (1,924) (2,273) (2,760) (1,624) (4,470) (1,482) (3,414) Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) (5,290) (5,290) (5,290) Notes Payable Principal and Interest (263) (40) (352) (658) (525) (331) (416) (355) (66) (49) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%	Non-aviation areas	745	724	4,505	410	217	537	859	900	1,041	1,099
Restricted Interest Restricted Interest Fearnings and Other (a) 3,190 5,074 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 Bond Reserves - 1999C 0 1,132 1,142 1,132 1,132 1,132 1,132 1,132 1,142 1,142 1,142 3,241 1,142 3,241 1,142 3,241 1,242 1,242 1,242 1,242 1,242 1,242	TOTAL	50,182	51,909	51,486	46,795	42,002	40,389	40,732	38,274	41,180	38,172
Restricted Interest Restricted Interest Fearnings and Other (a) 3,190 5,074 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 Bond Reserves - 1999C 0 1,132 1,142 1,132 1,132 1,132 1,132 1,132 1,142 1,142 1,142 3,241 1,142 3,241 1,142 3,241 1,242 1,242 1,242 1,242 1,242 1,242	Net Revenues										
Restricted Interest Earnings and Other (a) 3,190 5,074 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 Bond Reserves - 1999C Other Revenue 3,029 936 531 530 569 525 522 740 894 915 Capital Outlay (2,570) (2,525) (2,333) (1,924) (2,273) (2,760) (1,624) (4,470) (1,482) (3,414) Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) (5,290) (5,290) (5,290) Notes Payable Principal and Interest (263) (40) (352) (658) (525) (331) (416) (355) (66) (49) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 134% 125% 133%		\$73.619	75 525	77 099	79 148	79 324	69 918	72.560	57 943	45 775	35 916
Earnings and Other (a) 3,190 5,074 5,464 4,499 3,674 4,819 3,752 5,344 4,180 2,621 Bond Reserves - 1999C 1,132	Defore radiustinents	φ/ 5,01/	70,020	77,077	77,110	77,021	07,710	72,300	57,710	10,770	33,710
Bond Reserves - 1999C Other Revenue 3,029 936 531 530 569 525 522 740 894 915 Capital Outlay (2,570) (2,525) (2,333) (1,924) (2,273) (2,760) (1,624) (4,470) (1,482) (3,414) Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) (5,290) (5,290) (5,290) (5,290) Notes Payable Principal and Interest (263) (40) (352) (658) (525) (331) (416) (355) (66) (49) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,360 \$57,367 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765											
Other Revenue 3,029 936 531 530 569 525 522 740 894 915 Capital Outlay (2,570) (2,525) (2,333) (1,924) (2,273) (2,760) (1,624) (4,470) (1,482) (3,414) Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) <t< td=""><td>ξ ,</td><td>3,190</td><td>5,074</td><td>5,464</td><td>4,499</td><td>3,674</td><td>4,819</td><td>3,752</td><td>,</td><td>4,180</td><td>2,621</td></t<>	ξ ,	3,190	5,074	5,464	4,499	3,674	4,819	3,752	,	4,180	2,621
Capital Outlay (2,570) (2,525) (2,333) (1,924) (2,273) (2,760) (1,624) (4,470) (1,482) (3,414) Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) (5,290) (5,290) (5,290) Notes Payable Principal and Interest (263) (40) (352) (658) (525) (331) (416) (355) (66) (49) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%	Bond Reserves - 1999C								,		
Debt Service on 1993 Special Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) (5,290) (5,290) (5,290) (5,290) (5,290) Notes Payable Principal and Interest (263) (40) (352) (658) (525) (331) (416) (355) (66) (49) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 \$20 \$20 \$20 \$20 \$20 \$20 \$20 \$20 \$20 \$20	Other Revenue	3,029	936	531	530	569	525	522	740		915
Facilities Bond (5,775) (4,525) (4,525) (4,525) (4,525) (4,525) (4,396) (5,290) (5,290) (5,290) (5,290) Notes Payable Principal and Interest (263) (40) (352) (658) (525) (331) (416) (355) (66) (49) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 \end{array} DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%	Capital Outlay	(2,570)	(2,525)	(2,333)	(1,924)	(2,273)	(2,760)	(1,624)	(4,470)	(1,482)	(3,414)
Notes Payable Principal and Interest (263) (40) (352) (658) (525) (331) (416) (355) (66) (49) (49) (49) (49) (49) (49) (49) (49	1										
and Interest (263) (40) (352) (658) (525) (331) (416) (355) (66) (49) Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%	Facilities Bond	(5,775)	(4,525)	(4,525)	(4,525)	(4,525)	(4,396)	(5,290)	(5,290)	(5,290)	(5,290)
Net Revenues (b) \$71,230 \$74,445 \$75,884 \$77,070 \$76,244 \$67,775 \$69,504 \$55,044 \$44,011 \$30,699 DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 136% 134% 135% 144% 134% 125% 133%	Notes Payable Principal										
DEBT SERVICE REQUIREMENT: Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%	and Interest	(263)	(40)	(352)	(658)	(525)	(331)	(416)	(355)	(66)	(49)
Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%	Net Revenues (b)	\$71,230	\$74,445	\$75,884	\$77,070	\$76,244	\$67,775	\$69,504	\$55,044	\$44,011	\$30,699
Airport Revenue Bonds (c) 55,236 55,322 55,361 56,747 57,067 50,178 48,192 41,142 35,215 23,009 General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%	DEDT CEDUICE DECLUDEM	DAIT.									
General Obligation Bonds 2,124 2,315 3,989 3,927 3,843 3,661 3,623 3,641 3,784 3,756 TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%	•		EE 222	EE 261	E 4 7 1 7	E7 047	E0 179	49 102	41 142	25 215	22,000
TOTAL DEBT SERVICE (d) \$57,360 \$57,637 \$59,350 \$60,674 \$60,910 \$53,839 \$51,815 \$44,783 \$38,999 \$26,765 Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%	•					,	,	,	,		,
Coverage ratio - airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%											
airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%	TOTAL DEBT SERVICE (d)	\$57,360	\$57,637	\$59,350	\$60,674	\$60,910	\$53,839	\$51,815	\$44,783	\$38,999	\$26,765
airport revenue bonds 129% 135% 137% 136% 134% 135% 144% 134% 125% 133%	Coverage ratio -										
Coverage ratio - all bonds (e) 124% 129% 128% 127% 125% 126% 134% 123% 113% 115%	C	129%	135%	137%	136%	134%	135%	144%	134%	125%	133%
	Coverage ratio - all bonds (e)	124%	129%	128%	127%	125%	126%	134%	123%	113%	115%

Source: Audited financial statements of the Authority and revenue bond official statements.

- (a) Restricted interest earnings represents earnings on current debt service fund and operating funds. Other includes operating grant income.
- (b) Net revenues have been calculated in accordance with definitions in the basic revenue bond resolutions.
- (c) Debt service portion payable from net revenues.
- (d) Excludes amounts paid with capitalized interest.
- (e) Special Facilities Revenue bonds are secured and payable from rentals equal to the debt service on the bonds. Debt service on these bonds is not payable from general revenues and, accordingly, does not enter into these coverage ratio calculations.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY RATIO OF ANNUAL BOND DEBT SERVICE TO TOTAL EXPENSES EXCLUDING DEPRECIATION AND AMORTIZATION

LAST TEN YEARS (IN THOUSANDS)

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Principal	\$29,355	\$27,628	\$28,213	\$28,059	\$26,937	\$21,384	\$18,392	\$16,227	\$15,180	\$12,220
Interest (1)	28,005	30,009	31,137	32,615	33,973	32,454	33,423	28,556	23,819	14,545
TOTAL										
DEBT SERVICE (2)	\$57,360	\$57,637	\$59,350	\$60,674	\$60,910	\$53,838	\$51,815	\$44,783	\$38,999	\$26,765
Total Expenses	141,568	133,213	135,205	125,906	120,583	115,698	114,941	107,952	101,157	78,695
Less Depreciation and Amortization and Gain or Loss										
on Property Disposal	s (60,073)	(49,161)	(54,167)	(44,202)	(44,463)	(43,469)	(41,104)	(38,227)	(31,365)	(24,534)
Add Principal	27,950	27,628	28,213	28,059	26,937	21,384	18,392	16,227	15,180	12,220
Add Net Capitalized										
Interest					1,627	5,117	4,002	4,624	2,975	6,079
TOTAL GENERAL										
EXPENDITURES	\$109,445	\$111,680	\$109,251	\$109,763	\$104,684	\$98,730	\$96,231	\$90,576	\$87,947	\$72,460
RATIO OF DEBT SERVICE TO										
EXPENDITURES	52.4%	51.6%	54.3%	55.3%	58.2%	54.5%	53.8%	49.4%	44.3%	36.9%

Source: Authority bond amortization scheduled and audited financial statements.

- (1) Excludes capitalized interest paid from bond proceeds during construction.
- (2) Includes all bond debt except the Special Facilities Bonds.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY AIRPORT REVENUE BOND DEBT PER ENPLANED PASSENGER

LAST TEN YEARS (IN THOUSANDS)

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Aiport Revenue Bond Debt	\$478,345	\$504,585	\$526,765	\$552,165	\$576,615	\$600,150	\$616,500	\$634,340	\$483,625	\$496,030
Enplaned Passengers	4,972	5,370	5,263	5,349	5,403	5,193	5,500	5,072	6,181	5,262
Aiport Revenue Bond Debt per Enplaned Passenger	\$96	\$94	\$100	\$103	\$107	\$116	\$112	\$125	\$78	\$94

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY USE OF BOND PROCEEDS

Descriptions of the uses of proceeds from the Authority's outstanding bond issues are summarized below.

AIRPORT REVENUE BONDS

Series 2008A – The bonds were issued to provide funds for the purpose of refunding all Series 1999A and 1999B bonds outstanding (\$87,751) at date of refunding (March 2008). See Series 1999A and B below.

Series 2003A – The bonds were issued to provide funds for the purpose of refunding a portion of the Series 1993 Bonds. The Series 1993 bonds were issued to provide funds for the purpose of refunding the outstanding principal balance of the Series 1985 Bonds; which were issued to fund airfield improvements including runway paving and lighting, airfield drainage improvements, airfield maintenance facility and fencing; terminal improvements including passenger holdrooms and baggage claim improvements for both the Authority and tenants and a hydrant fueling system; and ground transportation site preparations.

Series 2002 – The bonds were issued to provide funds for the purpose of refunding a portion of the Series 1993B and all of Series 1994A Bonds. The proceeds of the 1993B bonds were issued to provide funds for the purpose of refunding a portion of the Series 1988 Bonds. (See Series 1988, which follows.) The proceeds of the 1994A bonds were issued to finance the construction and related costs of certain capital improvements to the passenger terminal facilities, roadways, parking lots and taxiways.

Series 2001A and B – The proceeds of this bond issue were used to finance the construction, reconstruction and extension of runways and taxiways, acquisition of property for noise mitigation, replacement of airport signage, property acquisition and clearing, expansion of the parking garage and employee parking lot, the acquisition and implementation of an automated vehicle identification system, roadway improvements, construction of terminal improvements, a walkway connector, baggage system improvements and other airline tenant finishes at the Airport, construction of facilities for air cargo and airline ground service equipment and other associated projects at the Airport including the replacement and upgrade of two cooling plants and the relocation of an airport maintenance shop.

Series 1992E - The bonds were issued to provide funds for the purpose of refunding the Series 1991 Bonds. The proceeds of the Series 1991 Bonds were used to finance the completion of certain taxiway construction projects and the installation of an improved access control system to enhance Airport security.

Series 1999D - The proceeds of this bond issue were used to finance the extension of Taxiway N to the south end of Runway 18R-36L, construction of an aircraft apron at the south end of Taxiway N, reconstruction of Taxiway M as a temporary runway and connecting taxiways, reconstruction of Taxiway Z and T, construction of high-speed exits from Runway 9-27, enlarge the airfield maintenance facility and to acquire property for airport development in the airfield area. Repairs in the parking garage and upper level terminal drive were projects for the ground transportation area. Terminal projects include constructing a walkway connecting Concourse B and C, constructing additional gates to accommodate regional jets, construct space for airline clubs and concessions and other tenant improvements.

Funds were also used for the following airline-related improvements: finish and equip 23 regional jet gates on Concourses A & C, upgrade the flight information display system & gate check-in facilities on Concourse B, finish and equip the new Northwest World Club, renovate and expand the apron control, upgrade passenger check-in computers, expand baggage sort system and install and equip additional ticket

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY USE OF BOND PROCEEDS

counters for Northwest Airlines. For other airline tenants, renovate existing ticket and baggage claim facilities in Terminal C for joint use, expand holdroom space and install some jet bridges in Concourse C.

Series 1999A and B - The bonds were issued to provide funds for the purpose of refunding the Series 1996A, and B bonds. The proceeds of the 1996A and B bonds were used to finance ongoing airfield projects which included the following items: a portion of the construction of Runway 18L-36R and its associated taxiways, the reconstruction and extension of Runway 18C-36C and associated taxiways, reconstruction, strengthening and extension of the tunnel structure over Winchester Road, the reconstruction and lowering of Shelby Drive, a portion of a taxiway parallel to Runway 18L-36R on the east side, Taxiway N slab replacement and partial rehabilitation, a Surface Movement Guidance and Control System, and the relocation of an air navigation transmitter south of the Airport.

Funds were also used for the following airline-related improvements: construct an 80,000 square foot parking apron for all-cargo aircraft adjacent to the existing cargo complex.

Series 1997A - The bonds were issued to provide funds for the purpose of refunding a portion of the Series 1988 Bonds, which were used for ongoing expansion and modification of the airports as outlined in a master plan adopted by the Authority in 1986. This bond issue funded airfield, terminal building, and airline projects.

Airfield projects involve the following taxiway construction and improvements: acquisition of 37 acres of land for future development, including planned third parallel north-south runway; construction of a second east-west taxiway south of the passenger terminal; reconstruction of taxiways along the east and south edges of the terminal aircraft parking apron; reconstruction of the taxiway paralleling runway 9-27; construction of holding aprons and bypass taxiways for runway 18R-36L; and a taxiway extension to ease traffic to and from the FedEx apron.

In the terminal area, the following improvements have been made: installation of additional electrical supply and chiller equipment; removal and treatment of asbestos; repair of the existing two levels of the garage; and design of additional curbside roadways.

Funds were also used for the following airline-related improvements: enlargement of certain passenger holdrooms; general improvements to passenger holdrooms; an airline club room, restrooms at the east and west concourses; construction of bridge connectors between the concourses; enlargement and remodeling of airlines operations offices and ticketing and baggage service counters; installation of various airlines equipment and fixtures and aircraft loading bridges; installation of electrical equipment and a hydrant fuel supply facility; construction of a maintenance and storage facility; and a storage and distribution warehouse for Northwest Airlines.

Series 1993 B – The bonds were issued to provide funds for the purpose of refunding a portion of the Series 1988 Bonds, which were issued to fund terminal improvements including the construction of additional public space; construction of a third level to the public parking garage; repair of the existing two levels of the garage; construction of overflow parking space; installation of equipment to monitor and control parking activity and revenues; and design of additional curbside roadways; and in the airfield area, various improvements to the reliever airports.

CITY OF MEMPHIS GENERAL OBLIGATION BONDS

Series 1998 - The bonds were issued to provide funds for the purpose of refunding the outstanding principal balance of the Series 1991B Bonds; which were issued to help finance the acquisition of land and 310 residential properties to allow future Airport development.

Series 1995B - The bonds were issued to provide funds for the purpose of refunding the outstanding principal balance of the Series 1987D Bonds; which were issued to help finance the purchase of land in connection with the Authority's noise compatibility program.

SPECIAL FACILITIES REVENUE BONDS

Series 2003 - The bonds were issued to provide funds for the purpose of refunding the outstanding principal balance of the Series 1993 Bonds, which were issued to construct a aircraft maintenance facilities, a corporate aviation hangar, and a ramp extension at the Airport.

Series 2002 – The bonds were issued to provide funds for the purpose of refunding the outstanding principal balance of the Series 1992 Bonds, which were issued to refund the 1982A & 1982C Bonds, which were issued to finance facilities and equipment for the handling and sorting of packages at FedEx's central sorting facility.

Series 2001 – The bonds were issued to provide funds for the purpose of refunding the outstanding principal balance of the Series 1984 Bonds, which were issued for additions to buildings and acquisition of equipment for the handling and sorting of packages weighing up to 150 pounds at FedEx's central sorting facility located at the Airport. The project added 170,000 square feet of existing buildings and 122,000 square feet of space in a new building, which is leased to FedEx. Equipment acquired included a document sort system, sort belts, and an automated scanning system. Also included were input conveyer belts, an additional ramp, and parking spaces.

Series 1997, dated November 1 - The bonds were issued to provide funds for the purpose of refunding the outstanding principal balance of the Series 1986 Bonds, which were issued to construct a maintenance facility for Pinnacle Airlines, formerly Express Airlines I, Inc.

Series 1997, dated July 15 - The bonds were issued to provide funds for the purpose of refunding the outstanding principal balance of the Series 1982B Bonds, which were issued to finance facilities and equipment for the handling and sorting of packages at FedEx's central sorting facility. Primary additions were container and package handling equipment, document sorting equipment, an engine maintenance facility, an aircraft hangar, a back-up power system, a fire protection system, concrete ramp reinforcement and waterway stabilization, modification to a flight training facility, and miscellaneous related equipment.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY TEN LARGEST EMPLOYERS METROPOLITAN STATISTICAL AREA (I) CURRECT YEAR AND NINE YEARS AGO

NAME OF EMPLOYER (2)	NUMBER OF EMPLOYEES (2)	PERCENTAGE OF LARGEST EMPLOYEES	NUMBER OF EMPLOYEES (2)	PERCENTAGE OF LARGEST EMPLOYEES
	2009		2000	
FedEx	32,000	27.36%	29,500	30.16%
Memphis City Schools	15,240	13.03%	14,000	14.31%
U.S. Government	14,500	12.40%	14,900	15.24%
Methodist Healthcare	8,937	7.64%	6,700	6.85%
Memphis City Government	6,909	5.91%	6,400	6.54%
Baptist Memorial Healthcare Corp	6,791	5.81%	5,200	5.32%
Shelby County Government	6,513	5.57%	6,600	6.75%
Naval Support Activity Mid-South	6,372	5.45%		
Wal-mart Stores, Inc	6,000	5.13%		
Shelby County Board of Education	n 5,200	4.45%	4,900	5.01%
Tennessee State Government	5,000	4.27%		
Kroger - Delta Marketing Area	3,500	2.98%	4,700	4.81%
Autozone			4,900	5.01%
Total	116,962	100.00%	97,800	100.00%

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY POPULATION METROPOLITAN STATISTICAL AREA (I)

Year (3)	Shelby County	Memphis MSA	Tennessee	United States
1970	722,100	856,800	3,926,000	203,302,000
1980	777,100	938,500	4,591,100	226,546,000
1990	826,300	1,007,300	4,877,200	249,402,000
2000	897,500	1,135,600	5,689,300	281,422,000
Estimate 2008	906,825	1,211,006	6,214,888	304,059,724
Forecast 2010	926,200	1,314,400	6,230,900	310,233,000

⁽¹⁾ Metropolitan Statistical Area consists of Shelby, Tipton, and Fayette Counties, Tennessee; Crittenden County, Arkansas; and DeSoto County, Mississippi.

⁽²⁾ Source: Memphis Chamber of Commerce

⁽³⁾ Source: Tennessee Department of Economic and Community Development, and U.S. Department of Commerce, Bureau off the Census, Current Population Reports, 2000 and 2006 Estimates and Projections.

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY AIRLINES SERVING MEMPHIS INTERNATIONAL AIRPORT JUNE 30, 2009

CARGO AIRLINES

ABX Air dba Airborne Express, Inc.

Air Transport International

Bankair, Inc.

Baron Aviation Services

DHL Worldwide Express

Express Net Airlines

FedEx

Kalitia Air

Mountain Air Cargo

United Parcel Service, Inc.

U.S. Check

CHARTER

Xtra Airways

Palm Air

Miami Air International

PASSENGER AIRLINES

MAJOR REGIONAL/COMMUTER

AirTran Airways American Eagle

American Airlines, Inc. Atlantic Southeast Airlines dba Delta Connection

Continental Airlines Chautaqua Airlines dba Delta Connection

Delta Airlines Comair dba Delta Connection

Northwest Airlines, Inc. Compass Airlines dba Northeast Airlines, Inc.

Continental Express

Mesa Airlines dba US Airways Express Mesaba Airlines dba Northwest Airlink

Pinnacle Airlines, Inc. dba Northwest Airlink

Shuttle America dba Delta Connection

Skywest Airlines dba United Express

Trans States Airlines, inc. dba American Connection

PSA Airlines

91

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY EMPLOYERS LOCATED ON AIRPORT PROPERTY JUNE 30, 2009

CONCESSIONAIRES AND TENANTS

Aircraft Services International, Inc.

Airport Fast Park

Anton Food

Avis Rent-A-Car

Budget Rent-A-Car

Cockrum Clark Delivery

Creative Host, Inc.

Delaware North Companies

Dollar Rent-A-Car

Edy's Ice Cream

Flight Support Solutions

Gate Gourmet

Barbershop

Hudson News

The Hertz Corporation

Huntleigh USA Corporation

Integrated Airline Services

Interstate Barbeque

International Business Services

Memphis Airport Hotel Partners

National Car Rental

NWA Federal Credit Union

The Paradies Shops

Parking Company of America

Republic Parking System

Service Master Management

Shoeshine Shop

Smarte Carte, Inc.

Starbucks

Swissport Fueling, Inc.

U S Security Associates, Inc.

CARGO AIRLINES

ABX Air dba Airborne Express, Inc.

Baron Aviation

BAX Global dba Air Transport International

DHL Worldwide Express

FedEx

United Parcel Service, Inc.

PASSENGER AIRLINES

AirTran Airways

American Airlines, Inc.

American Eagle

Atlantic Southeast Airlines dba Delta Connection

Chautaqua Airlines dba Delta Connection

Comair dba Delta Connection

Compass Airlines dba Northwest Airlines

Continental Airlines

Continental Express

Delta Airline, Inc.

Mesa Airlines dba US Airways Express

Mesaba Airlines dba Northwest Airlink

Northwest Airlines, Inc.

Pinnacle Airlines, Inc. dba Northwest Airlink

Skywest Airlines dba United Express

Trans States Airlines, Inc. dba American Connection

PSA Airlines

OTHER EMPLOYERS

AMFA

Aramark Aviation Services, LP

City of Memphis Fire Department

Complete Scale Service

Federal Aviation Administration

GAT Airline Ground Support

Richards Aviation

Signature Flight Support

Tennessee Air National Guard

Tennessee Technology Center

Transportation Safety Administration

United States Postal Service

Wilson Air Center

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY FULL-TIME EQUIVALENT EMPLOYEES BY COST CENTER LAST TEN YEARS

Cost Center	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Terminal areas:										
Maintenance	58	58	56	56	56	57	57	57	52	50
Airfield areas:										
Maintenance	80	80	78	78	84	77	80	80	76	76
Administration area	87	87	85	83	83	81	75	75	70	68
Police & Operations areas:										
Officers	51	44	44	57	44	44	44	43	43	42
Support Staff	29	29	29	16	29	28	28	27	27	27
General Aviation Airports:										
Maintenance	3	3	3	3	3	2	2	2	2	2
Total	308	301	295	293	299	289	286	284	270	265

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY INSURANCE IN FORCE JUNE 30, 2009

TYPE OF POLICY	AMOUNT OF POLICY	POLICY EXPIRATION DATE	NAME OF INSURER	RISKS COVERED
Airport liability (Comprehensive	\$250,000,000 total liability	April 1, 2010	Commerce and Industry	Personal injury and
eneral liability, contractual liability,	Deductible: \$5,000 per occurance	April 1, 2010	Insurance Company	property damage
ersonal injury liability, and	\$100,000 aggregate		insurance Company	property damage
angar keeper's liability)	\$100,000 aggregate			
angar reciper s natinity)				
ircraft non-ownership liability	\$250,000 total liability	April 1, 2010	Commerce and Industry	Personal injury and
			Insurance Company	property damage
mployee Benefits Liability	\$1,000,000 aggregate	April 1, 2010	Commerce and Industry	negligent act, error or
1 - 7	Deductible: \$2,500	1 ,	Insurance Company	omission damages
	21 000 000	4 11 2010		D. W
automobile liability - bodily	\$1,000,000 each occurence	April 1, 2010	Travelers Property	Bodily injury and
njury and property damage			Casualty Company	property damage
utomobile - physical damage	Actual cash value at time of loss	April 1, 2010	Travelers Property	Automobile
		• ′	Casualty Company	physical damage
	6000 000 000	T 1 0 2000	EM CL 1 1	D 1112 A11 11
roperty	\$800,000,000 aggregate losses	July 8, 2009	FM Global	Building - All risk
	\$50,000,000 earthquake,			(includes fire and
	\$50,000,000 flood			extended coverage, boiler
	\$5,000,000 Terroism			& machinery as well as
	Deductibiles: \$25,000 per occurrence			contents)
	earthquake - \$250,000 or 5% of value			
	flood - \$500,000			
delity and Crime	\$1,000,000	until cancelled	Hartford Fire	Employee theft, forgery,
	Deductible: \$10,000		Insurance Company	robbery, and
				computer fraud
mployment practices liability	\$10,000,000	April 1, 2010	Arch Insurance	Wrongful termination,
	Deductible: \$25,000		Company	discrimination, sexual
				harassment and
				workplace torts
ıblic officials liability	\$10,000,000	April 1, 2010	Arch Insurance	Board of
,	Deductible: \$25,000		Company	Commissioners,
	Beddeleie \$20,000		company	management and
				professional liability
orker's compensation	\$1,000,000	April 1, 2010	Chubb Indemnity	Workers' compensation
	Statutory coverage - State of		Company	or on-the-job injuries
	TN Employers Liability			
WNER CONTROLLED INSURANC	E PROGRAM - (CONSTRUCTION INSURA	NCE):		
eneral Liability	\$2,000,000 per occurence	February 21, 2013	Zurich Insurance	Personal injury and
	\$4,000,000 aggregate			property damage
	Deductible: \$250,000			·
Excess liability insurance	\$25,000,000 per occurance	February 21 2012	Zurich Insurance	Personal injury and
пассья навшиу швигансе	\$25,000,000 per occurence	February 21, 2013	Zunen msurance	, ,
	\$25,000,000 aggregate Deductible: \$250,000			property damage
Workers' compensation	\$1,000,000 each occurence	February 21, 2010	Zurich Insurance	Workers' compensation
	Deductible: \$250,000			for on-the-job injuries



This Section Contains the: Single Audit Information

SINGLE AUDIT INFORMATION

This Subsection Contains the Following Information:

Schedule of Expenditures of Federal and State Awards

Independent Auditors' Reports



MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS

YEAR ENDED JUNE 30, 2009 (\$ IN THOUSANDS)

Grantor/Number Pass-Through	Federal CFDA	Grant and	State Grant and	Project	Percentage of	Grants as Amende
Grantor	Number	Contract Number	Contract Number	Description	Participation	June 30, 200
FEDERAL AWARDS				·	·	-
U.S. Department of Transportation						
Federal Aviation Administration (FAA	L):					
]	Improvements, Rehabilitate Runway 9/27 Taxiway C		
Airport Improvement Programs	20.106	3-47-0049-63		and V	75%	22,120
			S	Snow Removal Equipment and Airport Development		
		3-47-0049-67		FY 2005 Improvement Projects	75%	22,639
			А	Airport Development - Upgrades for Group VI Aircraf		,
		3-47-0049-69		Reconstruction and Taxiway Construction	75%	20,367
		3-47-0049-70		Airport Development - In-bound Road Construction	75%	18,292
				Airport Development - Rehabilitate and Construct		,
				Γaxiways Victor and Sierra, Airport Master Plan Study.		
		3-47-0049-72		Terminal and Deice Facility Construction	75%	7,277
				Airport Development - Rehabilitate Taxiway Sierra,		
				Reconstruction of Runway 9/27, Cargo Ramp		
		3-47-0049-74		Replacement, Airpot Design	75%	12,746
				Airport Development - Rehabilitate Taxiway Sierra,		
				Reconstruction of Runway 9/27, Cargo Ramp		
		3-47-0049-75		Replacement, Airpot Design	75%	
				Airport Development - LOI for West Runway		
		3-47-0049-76		Reconstruction	75%	
				Airport Development - Rehabilitate Taxiway Popa,		
		3-47-0049-77		Reconstruction of Runway 9/27	75%	
U.S. Department of Transportation				• •		
Security Administration	97.072	HSTS02-08-H-CAN43	l	K9 Grant	100%	
	97.001	HSTS04-06-A-DEP247	,	Checkpoint Improvements	100%	1,079
	97.067	HSTS04-07-A-CTO206	Ó	Perimiter Security Improvements	100%	657
	97.090	HSTS02-08-H-SLR207		Law Enforcement Operating Grant	100%	18
	77.070	1101002 00 11 021207		East Enforcement operating crain	10070	105,195
II C Deserting of Tours of the control of the contr	TAA)					100,170
U. S. Department of Transportation (raa)					
Tennessee Department						
of Transportation	20.106	79-555-0185-04	Z-06-02-9483-00	, 1	90%	450
		79-555-0197-04	Z-06-02-9483-00	Spain - T-Hangar Construction	90%	633
						1,083
Total Federal Awards						106,278
STATE AWARDS						
Tennessee Department of Transportat	ion:					
		79-555-0786-04		Site Improvements for Runway & Apron, Phase III	90%	4,379
		79-555-1005-04	Z-06-02-9483-00	1 1	90%	411
		79-555-1006-04 79-555-1010-04	Z-07-03-7538-00	1 , 1	90%	1 710
		79-555-1010-04 79-555-1015-04	Z-08-20-0751-00 Z-08-20-0751-00		90% 90%	1,719 20
		79-555-1015-04	Z-07-03-7702-00	* *	90%	1,750
		79-555-1012-04	Z-08-20-0751-00	2 ,	75%	53
		79-555-1014-04	Z-08-20-0751-00		75%	53
		79-555-1013-04	Z-08-20-0751-00		90%	20
		79-555-1021-04	Z-08-20-0753-00	Baker - PAPI System	90%	24
		79-555-0788-04	Z-06-02-9483-00	U	90%	4]
		79-555-1020-04	Z-08-20-0753-00	ž	90%	28
		79-555-1019-04	Z-08-20-0753-00		90%	33
		99-555-1157-04	Z-08-02-1601-00	1	50%	10
		99-555-1157-04 79-555-1025-04	Z-08-02-1601-00		50% 90%	10
		79-555-1025-04 99-555-1186-04	Z-08-20-0781-00 Z-09-21-3360-00	1 0 1	50% 50%	
		99-555-1186-04	Z-09-21-3374-00		50%	
		79-555-1030-04	Z-09-21-3983-00	•	90%	
		79-555-1030-04	Z-09-21-3982-00	5 5	90%	
Total State Awards						8,563

⁽¹⁾ Grant Expenditures contain \$9,804 from prior years.



(Reduced) / Awarded	Total June 30, 2009	Grants Receivable June 30, 2008	Expenditures (1)	Cash Receipts	Grants Receivable June 30, 2009
	22,120	31	128	159	
	22,639	147	1,227	291	1,083
	20,367	122		122	
	18,292	974	640	1,045	569
	7,277	1,489	1,148	2,516	121
	12,746	3,668	6,400	9,774	294
5,488	5,488		3,323	2,372	951
5,180	5,180		5,180	5,180	
10,775	10,775		10,775	10,775	
301	301		301	188	113
	1,079		37		37
1.405	657	30	E.c.	30	2/2
1,495	1,513	262	766	766	262
23,239	128,434	6,723	29,925	33,218	3,430
(8)	442	47		47	
	633	633		633	
(8)	1,075	680		680	
23,231	129,509	7,403	29,925	33,898	3,430
(197)	4.102	47		41	
(187) (110)	4,192 301	41 302		41 302	
	12	12		12	
6,021	7,740	1,720	5,940	1,692	5,968
540	20 2,290	20 904	876	20 1,056	724
010	53	48	0,0	48	,21
	53	48		48	
3	23	20	3	23	
(4)	20 41	18	2 34	20 8	26
	28	17	11	17	11
	33	17	16	17	16
	10	2 2		2	
10,000	10 10,000	2	8,709	2 1,262	7,447
10,000	10,000		13	1,202	13
13	13		13		13
6	6		3		3
12	12	2.171	4	4.550	4
16,307	24,870	3,171	15,624	4,570	14,225
\$39,538	\$154,379	\$10,574	\$45,549	\$38,468	\$17,655

MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS

YEAR ENDED JUNE 30, 2009

1. BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal and state awards includes the federal and state grant activity of the Memphis-Shelby County Airport Authority and is presented on the accrual basis of accounting. The information in the schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations.* Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the presentation of, the financial statements.

2. CONTINGENCY

The grant revenue amounts received and expensed are subject to audit and adjustment. If any expenditures are disallowed by the grantor as a result of such an audit, any claim for reimbursement to the grantor would become a liability of the Authority. In the opinion of management, all grant expenditures are in compliance with the terms of the grant agreements and applicable federal and state laws and regulations.



Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

The Board of Commissioners and Management Memphis-Shelby County Airport Authority

We have audited the financial statements of the Memphis-Shelby County Airport Authority (the "Authority") as of and for the years ended June 30, 2009 and 2008, and have issued our report thereon dated December 10, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Authority's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles of the United States of America such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.



Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Authority's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain other matters that we reported to management of the Authority in a separate letter dated December 10, 2009.

This report is intended solely for the information and use of the Board of Commissioners, management, and federal program officials, and the State of Tennessee Comptroller of the Treasury and is not intended to be and should not be used by anyone other than these specified parties.

Dixon Hughes PLLC

December 10, 2009



Independent Auditors' Report on Compliance with Requirements Applicable to the Major Program and On Internal Control Over Compliance in Accordance with OMB Circular A-133

The Board of Commissioners and Management Memphis-Shelby County Airport Authority

Compliance

We have audited the compliance of the Memphis-Shelby County Airport Authority (the "Authority"), with the types of compliance requirements described in the *U.S. Office of Management and Budget* ("OMB") Circular A-133 Compliance Supplement that are applicable to its major federal program for the year ended June 30, 2009. The Authority's major federal program is identified in the summary of auditors' results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to its major federal program is the responsibility of the Authority's management. Our responsibility is to express an opinion on the Authority's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Authority's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Authority's compliance with those requirements.

In our opinion, the Authority complied, in all material respects, with the requirements referred to above that are applicable to its major federal program for the year ended June 30, 2009.



Internal Control Over Compliance

The management of the Authority is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contract and grants applicable to its federal program. In planning and performing our audit, we considered the Authority's internal control over compliance with requirements that could have a direct and material effect on its major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over compliance.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Board of Commissioners, management, federal program officials, and the State of Tennessee Comptroller of the Treasury and is not intended to be and should not be used by anyone other than these specified parties.

Dixon Hughes PLIC

December 10, 2009



MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SCHEDULE OF FINDINGS AND QUESTIONED COSTS

FOR THE YEAR ENDED JUNE 30, 2009

PART I – SUMMARY OF AUDIT RESULTS

- 1. The Independent Auditors' Report on the financial statements of Memphis-Shelby County Airport Authority (the "Authority"), dated December 10, 2009, expressed an unqualified opinion.
- 2. No significant deficiencies or material weaknesses relating to the audit of the financial statements are reported in the Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards (report dated December 10, 2009).
- 3. No instances of noncompliance considered material to the financial statements were disclosed by the audit.
- 4. No significant deficiencies or material weaknesses relating to the audit of the major federal award program are reported in the Independent Auditors' Report on Compliance with Requirements Applicable to the Major Program and Internal Control Over Compliance in Accordance with OMB Circular A-133 (report dated December 10, 2009).
- 5. The Independent Auditors' Report on Compliance with Requirements Applicable to the Major Program and On Internal Control Over Compliance in Accordance with OMB Circular A-133, dated December 10, 2009, expressed an unqualified opinion.
- 6. There were no audit findings relative to the major federal awards program that are required to be reported under Section 510(a) of OMB Circular A-133.
- 7. The Authority's major program was the Airport Improvement Program (CFDA 20.106).
- 8. A threshold of \$897,730 was used to distinguish between Type A and Type B Programs as those terms are defined in OMB Circular A-133.
- 9. The Authority qualified as a low-risk auditee as that term is defined in OMB Circular A-133.

PART II – FINDINGS – FINANCIAL STATEMENTS AUDIT

None

PART III – FINDINGS AND QUESTIONED COSTS – MAJOR FEDERAL AWARDS

None

